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Part V
Regional cooperation for development

Section 20
Economic and social development in Latin America and the Caribbean

(Programme 17 of the biennial programme plan and priorities for the period 2008-2009)**

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* A summary of the approved programme budget will subsequently be issued as *Official Records of the General Assembly, Sixty-second Session, Supplement No. 6* (A/62/6/Add.1).

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Overview

20.1 The overall purpose of the programme is to promote the economic and social development of Latin America and the Caribbean through interactive cooperation with member States, by undertaking a comprehensive analysis of the development process and providing the relevant operational services.

20.2 The mandate for the programme, which falls within the purview of the Economic Commission for Latin America and the Caribbean (ECLAC), derives from Economic and Social Council resolution 106 (VI), by which the Council established the Commission and entrusted it, inter alia, with initiating and participating in measures for improving the level of economic and social activity in Latin America and the Caribbean; maintaining and strengthening economic relations among the countries of the region and between them and other countries; making or sponsoring such research and studies as the Commission deemed appropriate; and undertaking or supporting member countries in the collection, evaluation and dissemination of information on regional development issues, trends and policies. The mandate has been set forth in greater detail in various resolutions adopted subsequently by the General Assembly, the Council and the Commission. The Commission's overall strategy for achieving the objectives of the programme is structured around 12 interdependent and complementary subprogrammes implemented through an integrated and multidisciplinary approach. In formulating this biennial plan, the basic guidelines and overarching orientation for the work to be undertaken in the biennium 2008-2009 were drawn from the internationally agreed development goals stemming from the major United Nations conferences and summits in the economic and social fields, including those set forth in the United Nations Millennium Declaration and the 2005 World Summit Outcome.

20.3 Over the past two decades, the region's economic performance has been typified mostly by a slow and volatile economic growth, with marked fluctuations in capital flows. In the context of globalization, the Latin America and the Caribbean region has been unable to fully benefit from the opportunities offered by competitive integration with the international economy, while it has strongly felt the effects of existing inequalities and risks owing to, among other factors, the scant progress achieved in the rounds of multilateral trade negotiations and the problems of the current international economic order. Although the region has recorded increases in social spending, improvement in life expectancy, falling infant mortality and progress in terms of gender equity in education, it is still the least equitable in the world in terms of income and distribution of wealth. Poverty, which affects on average 41 per cent of the population, and social vulnerabilities represent essential causes of the significant international migratory flows that affect the region. Those problems have eroded social cohesion, increased tensions within countries and accentuated the fragility of democracies and their institutions. The region is also particularly vulnerable to natural disasters, especially in the Caribbean Rim and the Central American subregion, and is facing formidable challenges owing to the deterioration of its natural resources and biodiversity base. In more recent years, the economic and social overview has shown a significant recovery, which led to cautious optimism. In 2006, the region will be completing a period of expansion lasting four consecutive years. The estimated increase in regional per capita gross domestic product is expected to reach 10 per cent for the period 2004-2006, while a current account surplus in the balance of payments is maintained simultaneously. Sustaining these positive features will largely depend on a favourable and lasting international environment.

20.4 Consequently, the basic development challenges facing the region in the medium and long term can be summed up as the need to sustain the progress achieved in the macroeconomic order and avoid excessive exchange-rate appreciation, to create an enabling environment that will boost investment opportunities, to enhance productive diversification and to broaden and increase the scale and efficiency of social spending to invest in human capital formation. In order to meet those

challenges, ECLAC member States decided during the thirty-first session of the Commission, held in Montevideo in April 2006, to focus the programme of work in the 2008-2009 biennium on the following priority areas (see Commission resolution 623 (XXXI)):

(a) Improvement of the region's position in the international economy;

(b) Consolidation of progress achieved in macroeconomic stability (in nominal and real terms);

(c) Improving social cohesion;

(d) Increasing the region's productive potential;

(e) Enhancing sustainable development policies;

(f) Reinforcing gender mainstreaming in public policies;

(g) Improving global institutions.

20.5 To this end, the strategy will emphasize analytical, advocacy and capacity-building work. The focus will be on the formulation of public policies and the facilitation of their practical implementation by making available operational services in the areas of specialized information, technical assistance and training and by fostering cooperation at the regional and international levels. ECLAC will continue to work on the integrated follow-up to world summit meetings from a regional perspective, in particular on the assessment of the progress made by the region towards the accomplishment of the Millennium Development Goals. For this purpose, the Commission will provide technical advisory services to the countries that require them for the formulation and implementation of action plans to meet the internationally agreed development goals.

20.6 The issue of publications as part of the programme of work has been reviewed in the context of each subprogramme. It is anticipated that recurrent and non-recurrent publications will be issued as summarized in table 20.1 and as described in the output information for each subprogramme.

Table 20.1 **Summary of publications**

Publications	*2004-2005 actual*	*2006-2007 estimate*	*2008-2009 estimate*
Recurrent	199	100	93
Non-recurrent	213	123	107
Total	**412**	**223**	**200**

20.7 The overall resources required for the biennium 2008-2009 for this section amount to $97,469,400 before recosting, reflecting an increase of $289,300 (or 0.3 per cent). The growth shown in table 20.3 can be summarized as follows:

(a) The decrease of $83,900 under policymaking organs relates to reduced requirements under non-post resources mainly because provisions included in the programme budget for the biennium 2006-2007 for the Regional Council for Planning, Latin American and the Caribbean Institute for Economic and Social Planning will not be required in the biennium 2008-2009;

(b) The increase of $220,200 under executive direction and management is the net result of the increase for post resources ($237,200) offset by reductions in non-post resources ($17,000). The increase for post resources is the net result of the redeployment of one P-3 and one General Service (Local level) post from programme support and the redeployment of one General Service (Local level) post to subprogramme 3, Macroeconomic policies and growth.

The net reduction in non-post resources relates mainly to a decrease in requirements for general temporary assistance and subscriptions, based on patterns of expenditure;

(c) The net increase of $979,500 under programme of work reflects the overall strengthening of the subprogrammes, highlighted in the biennial programme plan for the biennium 2008-2009 as follows:

(i) A decrease of $237,200 under posts in subprogramme 1, Linkages with the global economy, regional integration and cooperation, relates to the redeployment of one P-3 post to subprogramme 10, Statistics and economic projections;

(ii) An increase of $142,100 under subprogramme 3, Macroeconomic policies and growth, relates to an increase in post resources ($145,900) offset by a decrease in non-post resources ($3,800). The increase in post resources is the net result of the delayed impact of one new P-4 and one new P-2 post established in the 2006-2007 biennium, the redeployment of one P-2 post to subprogramme 5, Mainstreaming the gender perspective in regional development, and the inward redeployment of one General Service (Local level) post from executive direction and management. The post changes are aimed at strengthening the work programme in designated high priority areas. The net reduction in non-post resources is mainly due to a decrease in requirements for general temporary assistance, based on expenditure patterns;

(iii) An increase of $378,600 under subprogramme 4, Social development and equity, comprises an increase of $379,100 for posts offset by a net decrease of $500 in non-post requirements. The increase in post resources relates to the delayed impact of one new P-2 post established in the 2006-2007 biennium and the inward redeployment of one P-4 post from subprogramme 9, Natural resources and infrastructure, to reinforce the design and reform of social protection institutions to strengthen good governance at the country level and in the region. The net reduction in non-post resources is mainly due to the provisions made in the 2006-2007 biennium for general temporary assistance for the development of a methodological tool for the implementation of social programmes from the social capital perspective no longer being required for the biennium 2008-2009;

(iv) An increase of $461,900 under subprogramme 5, Mainstreaming the gender perspective in regional development, pertains to post resources and is the result of the upward reclassification of one P-5 post to the D-1 level to head the Women and Development Division, proposed in place of the existing unit, and to facilitate all across-the-board sectoral dialogues, and the inward redeployment of one P-2 post from subprogramme 3, Macroeconomic policies and growth, and one P-3 post from programme support (Financial Services Section) to strengthen substantive capacity;

(v) An increase of $204,200 under subprogramme 6, Population and development, pertains to post resources and is the result of the delayed impact of one new P-3 and one new P-2 post established in the 2006-2007 biennium;

(vi) An increase of $91,800 under subprogramme 8, Sustainable development and human settlements, pertains to post resources and is the result of the delayed impact of one new P-2 post proposed for the 2006-2007 biennium;

(vii) A decrease of $287,300 under subprogramme 9, Natural resources and infrastructure, pertains to post resources and is the result of the redeployment of one P-4 post to subprogramme 4, Social development and equity, to strengthen substantive capacity in the subprogramme;

(viii) An increase of $155,200 under subprogramme 10, Statistics and economic projections, relates to post resources and is the net result of: the inward redeployment of one P-3 post from subprogramme 1, Linkages with the global economy, regional integration and cooperation, to strengthen the substantive capacity of the subprogramme to implement designated high priority work programme activities on the development and dissemination of an updated methodology to measure poverty in the region with an intraregional comparable basis and the further development of socio-economic statistics and indicators to support the preparation of annual in-depth surveys and reports on the progress made in the region towards the attainment of selected Millennium Development Goals; the inward redeployment of one General Service (Local level) post from programme support (General Services Section) to strengthen programmatic support; and the redeployment of one P-2 post to programme support to reorganize and strengthen the structure and capacity of the Human Resources Section;

(ix) An increase of $70,200 under subprogramme 11, Subregional activities in Mexico and Central America, comprising an increase of $84,700 for post resources offset by a decrease of $14,500 under non-post resources relates to the delayed impact of one new P-2 post established in the 2006-2007 biennium. The decrease in non-post resources relates mainly to reduced requirements for ad hoc expert groups due to fewer participants;

(d) A net decrease of $826,500 under programme support comprises a reduction of $548,700 for posts and of $277,800 for non-post requirements and is the net result of: the redeployment of one P-3 and one General Service (Local level) post from administration (overall management) to executive direction and management to combine the programme budgeting functions with those of strategic planning; the redeployment of one General Service (Local level) post from administration (general services) to subprogramme 10, Statistics and economic projections, to strengthen programmatic support; the redeployment of one P-3 post from programme support (Financial Services Section) to subprogramme 5, Mainstreaming the gender perspective in regional development, to increase substantive capacity and facilitate the accomplishment of the programme of work; the redeployment of one P-2 post from subprogramme 10 to programme support to reorganize and strengthen the duties and responsibilities performed in the Human Resources Section; the abolition under administration (general support services) of one P-2 post for building management and maintenance services and one General Service (Local level) post; the proposed establishment under administration (general support services) of one National Officer post as Chief of Maintenance, reflecting the need for the incumbent to be acquainted with local practices in the sphere of facilities management, building codes and construction issues and to possess local certification; and the proposed establishment of one National Officer post as Medical Officer, reflecting the need for the incumbent to possess knowledge of the medical facilities at the duty station and national certification to practise, thereby providing the best services and support to the staff of ECLAC. The net reduction in non-post resources reflects a decrease in requirements for communication costs due to use of the most economical providers, and a decrease in requirements under supplies and materials, based on expenditure patterns and the refinement of needs based on experience.

20.8 The projected extrabudgetary resources of $19,126,700 for the biennium 2008-2009 will supplement provisions from the regular budget to such finance activities as applied research, advisory services, group training and workshops. The estimates for the biennium 2008-2009 reflect a conservative approach to the calculation of extrabudgetary resources, since they relate only to those projects for which firm commitments or preliminary indications from prospective donors have been received.

20.9 Pursuant to General Assembly resolution 58/269, resources identified for the conduct of monitoring and evaluation would amount to $1,083,100 in the programme budget (comprising $1,080,600 in post resources and $2,500 in non-post resources, as reflected under executive direction and management and subprogrammes 1 to 12) and $71,000 in extrabudgetary resources.

20.10 It will be recalled that, in a note to the General Assembly (A/61/758), the Secretary-General submitted his comments on the recommendations contained in the report of the Redesign Panel on the United Nations system of administration of justice (A/61/205) and identified the time and resources needed to implement the Panel's recommendations. The note is currently under consideration by the General Assembly at the first part of its resumed sixty-first session. Accordingly, the proposed resource redeployments and growth sought in the note by the Secretary-General have not been incorporated into the present budget section. The decisions of the General Assembly on these resource proposals will be incorporated in the budget appropriation at the time of adoption of the programme budget for the biennium 2008-2009.

20.11 The estimated percentage distribution of the resources for ECLAC in the biennium 2008-2009 is shown in table 20.2.

Table 20.2 **Distribution of resources by component**

(Percentage)

Component	*Regular budget*	*Extrabudgetary*
A. Policymaking organs	1.2	—
B. Executive direction and management	6.5	1.7
C. Programme of work		
1. Linkages with the global economy, regional integration and cooperation	5.5	2.8
2. Production and innovation	5.1	10.7
3. Macroeconomic policies and growth	7.9	19.2
4. Social development and equity	3.8	9.9
5. Mainstreaming the gender perspective in regional development	1.7	3.9
6. Population and development	3.1	5.8
7. Planning of public administration	2.0	16.5
8. Sustainable development and human settlements	3.2	4.8
9. Natural resources and infrastructure	3.1	6.6
10. Statistics and economic projections	4.9	3.5
11. Subregional activities in Mexico and Central America	7.9	7.0
12. Subregional activities in the Caribbean	5.5	3.8
Subtotal	**53.7**	**94.5**
D. Programme support	38.6	3.8
Total	**100.0**	**100.0**

20.12 The distribution of posts and non-posts is summarized in tables 20.3 and 20.4.

Table 20.3 **Resource requirements by component**

(Thousands of United States dollars)

(1) *Regular budget*

Component	*2004-2005 expenditure*	*2006-2007 appropriation*	*Resource growth*		*Total before recosting*	*Recosting*	*2008-2009 estimate*
			Amount	*Percentage*			
A. Policymaking organs	1 035.8	1 274.3	(83.9)	(6.6)	1 190.4	74.3	1 264.7
B. Executive direction and management	6 381.3	6 162.3	220.2	3.6	6 382.5	364.2	6 746.7
C. Programme of work	43 097.7	51 300.3	979.5	1.9	52 279.8	3 097.2	55 377.0
D. Programme support	33 515.8	38 443.2	(826.5)	(2.1)	37 616.7	2 502.2	40 118.9
Subtotal	**84 030.6**	**97 180.1**	**289.3**	**0.3**	**97 469.4**	**6 037.9**	**103 507.3**

(2) *Extrabudgetary*

2004-2005 expenditure	*2006-2007 estimate*	*Source of funds*	*2008-2009 estimate*
		(a) Services in support of:	
—	—	(i) United Nations organizations	—
2 188.7	1 899.0	(ii) Extrabudgetary activities	1 855.4
—	—	(b) Substantive activities	
		(c) Operational projects	
282.5	299.4	United Nations Development Programme	436.4
1 157.4	1 154.2	United Nations Population Fund	894.5
54.0		United Nations Fund for International Partnerships	
665.7	467.4	Other United Nations agencies	459.1
11 345.5	14 115.2	Technical cooperation trust funds	13 418.9
1 685.2	2 457.1	Various contributions to the Latin American and Caribbean Institute for Economic and Social Planning	2 062.4
17 379.0	**20 392.3**		**19 126.7**
101 409.6	**117 572.4**		**122 634.0**

Table 20.4 **Post requirements**

Category	*Established regular budget posts*		*Temporary posts*				*Total*	
			Regular budget		*Extrabudgetary*			
	2006-2007	*2008-2009*	*2006-2007*	*2008-2009*	*2006-2007*	*2008-2009*	*2006-2007*	*2008-2009*
Professional and above								
USG	1	1	—	—	—	—	1	1
D-2	1	1	—	—	—	—	1	1
D-1	13	14	—	—	1	1	14	15
P-5	28	27	—	—	3	4	31	31
P-4/3	107	107	1	1	9	7	117	115
P-2/1	48	47	—	—	1	3	49	50
Subtotal	**198**	**197**	**1**	**1**	**14**	**15**	**213**	**213**
General Service								
Other level	4	4	—	—	—	—	4	4
Subtotal	**4**	**4**	**—**	**—**	**—**	**—**	**4**	**4**
Other categories								
Local level	272	271	1	1	23	24	296	296
National Officer	—	2	—	—	—	—	—	2
Subtotal	**272**	**273**	**1**	**1**	**23**	**24**	**296**	**298**
Total	**474**	**474**	**2**	**2**	**37**	**39**	**513**	**515**

A. Policymaking organs

Resource requirements (before recosting): $1,190,400

Economic Commission for Latin America and the Caribbean

20.13 The terms of reference of the Economic Commission for Latin America and the Caribbean were established by the Economic and Social Council in its resolution 106 (VI) of 25 February and 5 March 1948 and subsequent amendments. The Commission is composed of 43 members and 8 associate members and holds biennial sessions during even-numbered years for five days to review the work of the ECLAC secretariat and approve its biennial programme of work. The biennial session has two ad hoc committees, one on South-South cooperation, and the other on population and development. The thirty-second session of the Commission will be held in Santiago in the first half of 2008.

Committee of the Whole

20.14 The Committee of the Whole was established in 1952. It normally meets at United Nations Headquarters with permanent representatives of ECLAC member States, if and when required, during the years in which the Commission does not hold a biennial session. The plenary of the Committee of the Whole is expected to meet in New York for three days during the biennium 2008-2009 to discuss issues of concern to the Commission.

Presiding Officers of the Regional Conference on Women in Latin America and the Caribbean and tenth session of the Regional Conference

20.15 The Presiding Officers provide overall direction to the work of the secretariat on issues related to the integration of women into development in the region, in accordance with paragraph 88.2 of the Regional Plan of Action on the Integration of Women into the Economic and Social Development of Latin America and the Caribbean. The Presiding Officers will meet on three occasions in the biennium: twice in 2008 and once in 2009.

20.16 The Regional Conference on Women in Latin America and the Caribbean (formerly known as the Regional Conference on the Integration of Women into the Economic and Social Development of Latin America) was established as a permanent subsidiary body of the Economic Commission for Latin America and the Caribbean at the eleventh extraordinary session of the Committee of the Whole, held on 21 November 1977. At that session, the Commission approved the above-mentioned Regional Plan of Action, which had been adopted in Havana in the same year. The purposes of the Regional Conference are to identify women's needs at the regional and subregional levels, present recommendations, undertake periodic assessments of the activities carried out in fulfilment of regional and international plans and agreements on the subject, and serve as a forum for debates on relevant issues. Its sessions are held every three years and it is expected to meet in 2009.

Committee of High-Level Governmental Experts

20.17 The Committee of High-Level Governmental Experts was established on 7 May 1971. It is a subsidiary organ of the Commission and acts as a forum devoted to the analysis of various aspects of the implementation and appraisal of development strategies in Latin America and the Caribbean. In the past, it has dealt with industrialization and issues of science and technology, although recently its main focus has been on population matters. It meets, if and when required, annually. The Committee is scheduled to meet in New York in 2008 and 2009.

Caribbean Development and Cooperation Committee

20.18 The Caribbean Development and Cooperation Committee was established in 1975. It coordinates economic and social development cooperation and addresses other development concerns of the Caribbean members of ECLAC. It also serves as an advisory and consultative body to the Executive Secretary of ECLAC on issues concerning the Caribbean. The Committee will meet annually in the biennium 2008-2009.

Committee on Central American Economic Cooperation

20.19 The Committee on Central American Economic Cooperation was established in 1952. It provides overall coordination and direction to the secretariat in relation to activities to promote the integration of national economies in Central America. It also serves as an advisory and consultative body to the Executive Secretary of ECLAC on issues related to the Central American region and as a subsidiary organ of the Commission. The Committee will meet annually during the biennium 2008-2009.

Regional Council for Planning and Presiding Officers of the Regional Council for Planning of the Latin American and Caribbean Institute for Economic and Social Planning

20.20 The Regional Council for Planning of the Latin American and Caribbean Institute for Economic and Social Planning (ILPES), consisting of 40 member Governments, was established in 1974. It is the principal intergovernmental body of ILPES and meets every four years.

20.21 The Presiding Officers of the Regional Council for Planning, comprising 11 member Governments, examine the work programme for ILPES and evaluate its past activities. The Presiding Officers meet at least once a year and are expected to meet in Havana in 2008 and in Mexico in 2009.

Executive Committee of the Statistical Conference of the Americas

20.22 The Executive Committee of the Statistical Conference of the Americas was established at the same time as the Statistical Conference of the Americas (see below). It meets annually to provide support for the Statistical Conference. The main responsibilities of the Executive Committee are to prepare a biennial programme of regional and international cooperation concerning statistical matters to be presented to the regular conference, to follow up the implementation of the agreements and carry out the tasks assigned by the Conference, and to decide on the substantive documentation to be presented to the Conference.

20.23 The Executive Committee will meet in Montevideo in 2008 and in Brasilia in 2009.

Statistical Conference of the Americas

20.24 The Statistical Conference of the Americas was established as a subsidiary organ of the Commission, pursuant to Commission resolution 580 (XXVIII) and Economic and Social Council resolution 2000/7.

20.25 The Conference meets on a biennial basis in odd years with the objectives of promoting the development and improvement of national statistics and their international comparability, strengthening cooperation among national statistical offices and international and regional agencies, and preparing a biennial programme of regional and international cooperation to meet the demands of the countries of the region in the field of statistics. The Conference will meet in Santiago in 2009.

Table 20.5 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Non-post	1 274.3	1 190.4	—	—
Subtotal	**1 274.3**	**1 190.4**	—	—
Extrabudgetary	—	—	—	—
Total	**1 274.3**	**1 190.4**	—	—

20.26 The amount of $1,190,400 for policymaking organs, reflecting a decrease of $83,900, provides for the servicing of the meetings of ECLAC intergovernmental bodies. The decrease is due to the provisions included in the programme budget for the biennium 2006-2007 for the Regional Council for Planning of ILPES no longer being required in the biennium 2008-2009.

B. Executive direction and management

Resource requirements (before recosting): $6,382,500

20.27 The Office of the Executive Secretary provides overall direction, supervision and management to the ECLAC secretariat, with a view to implementing the legislative mandates and the approved programme of work. It continues to be responsible for the preparation of a biennial institutional substantive report on the main topics to be discussed at the session of the Commission, as well as for the publication of the *CEPAL Review*.

20.28 In addition, the Office will provide direction and policy orientation and will continue to establish the criteria for coordinating the implementation of and the follow-up to the Millennium Development Goals and other cross-cutting issues, such as gender mainstreaming and sustainable development, throughout the substantive subprogrammes.

20.29 The Programme Planning and Operations Division, on behalf of the Executive Secretary, will continue to provide overall coordination, guidance and advice to the ECLAC subprogramme managers with respect to the formulation of the proposed strategic framework and priorities and its revisions, the preparation of the draft programme of work and the biennial report on the work of the Commission for consideration and adoption at the biennial session of the Commission, the preparation of the biennial proposed programme budget and the subsequent budget and programme performance reports.

20.30 The Division will continue to substantively monitor the implementation of the work programme and will coordinate, organize and report on the implementation of the ECLAC evaluation plan. The Division will be responsible for coordination, guidance and supervision in respect of the ECLAC extrabudgetary technical cooperation programme and its relevant fund-raising activities, as well as the work of the ECLAC Library, for which resources are provided under subsection D, Programme support. The Division will also be restructured to incorporate fully the budgetary functions which were formerly within the competence of the Division of Administration. It will perform the budget formulation and control function through the preparation of the biennial programme budget and budget performance reports, monitoring of allocations and control of the staffing table. The rationale underpinning this move is to adopt a new management model which will integrate programme budgeting with the strategic planning functions, thereby combining under the same organizational structure all aspects of the programme planning, budgeting, monitoring, reporting and evaluation cycle.

20.31 The Information Services Unit is part of the Office of the Executive Secretary. The activities of the Unit are carried out in Santiago in close coordination with the Department of Public Information at United Nations Headquarters and include: (a) organizing press conferences and issuing press releases; (b) producing and disseminating booklets and information kits about the work of ECLAC and the United Nations; (c) placing opinion pieces in the region's media; (d) producing and editing a bimonthly newsletter; and (e) attending to journalists and the general public.

Table 20.6 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To ensure full implementation of legislative mandates and compliance with United Nations policies and procedures with respect to the management of the programme of work and of staff and financial resources.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Programme of work is effectively managed	(a) (i) Timely delivery of outputs and services *Performance measures* 2004-2005: 94 per cent delivery within established deadline Estimate 2006-2007: 95 per cent delivery within established deadline Target 2008-2009: 96 per cent delivery within established deadline (ii) The efficient and effective use of resources *Performance measures* 2004-2005: 99 per cent of available resources utilized Estimate 2006-2007: 100 per cent of available resources utilized Target 2008-2009: 100 per cent of available resources utilized
(b) Timely recruitment and placement of staff	(b) Reduction in the average number of days a Professional post remains vacant *Performance measures* 2004-2005: 182 days (for all posts, including General Service) Estimate 2006-2007: 179 days (for all posts, including General Service) Target 2008-2009: 159 days (for all posts, including General Service)
(c) Improved geographical representation and gender balance of staff	(c) (i) Increased percentage of staff recruited from unrepresented and underrepresented member States in the department

	Performance measures 2004-2005: 37.5 per cent Estimate 2006-2007: 39 per cent Target 2008-2009: 41 per cent (ii) Increased percentage of women at the Professional level and above for appointments of one year or more *Performance measures* 2004-2005: 30.4 per cent Estimate 2006-2007: 33.3 per cent Target 2008-2009: 38 per cent
(d) Identification of emerging issues relevant to the region's development agenda	(d) Increase in the number of occasions that the secretariat brings emerging issues to the attention of member States *Performance measures* 2004-2005: 1 occasion Estimate 2006-2007: 2 occasions Target 2008-2009: 3 occasions
(e) Enhanced policy coherence in the management of the economic and social activities of the United Nations	(e) Increase in the number of activities carried out in collaboration with other entities *Performance measures* 2004-2005: 1 joint activity Estimate 2006-2007: 2 joint activities Target 2008-2009: 3 joint activities

External factors

20.32 The component is expected to achieve its objectives and expected accomplishments on the assumption that all stakeholders are fully engaged.

Outputs

20.33 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary resources):

(i) Committee of the Whole: parliamentary documentation: report on the session of the Committee (1);

(ii) Substantive servicing of meetings: biennial session of the Economic Commission for Latin America and the Caribbean and meetings of its subsidiary bodies (10);

(iii) Parliamentary documentation: draft programme of work of the ECLAC system for the biennium 2010-2011 (1); draft proposed programme budget of ECLAC for the biennium 2010-2011 (1); proposed strategic framework of ECLAC for the biennium 2010-2011 (1); programme performance report of ECLAC for the biennium 2008-2009 (1); main substantive document to be discussed at the thirty-second session of the Commission (1); report on the activities of ECLAC since the thirty-first session of the Commission (1); report on the activities of the ECLAC system to promote and support South-South technical cooperation during the 2006-2007 biennium (1);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: *CEPAL Review* (6);

(ii) Exhibits, guided tours, lectures: briefings and presentations of ECLAC publications to the media and other activities related to United Nations and ECLAC events and special observances (1 per year) (2); exhibits and production of other visual material on United Nations activities (2); guided tours of the ECLAC premises in Santiago (2);

(iii) Booklets, fact sheets, wallcharts, information kits: liaison activities with national and international news media, governmental and non-governmental organizations, educational institutions, libraries and other local distributors of information services (2); newsletter, *Notas de la CEPAL/ECLAC Notes* (1 per year) (2); responses to public inquiries about the United Nations in oral and written form (1 per year) (2);

(iv) Press releases, press conferences: organization of the press conferences of the Executive Secretary and other senior officials of ECLAC and the United Nations system (2); press releases in Spanish and English on ECLAC meetings and activities and on information received from the Department of Public Information of the United Nations Secretariat, other United Nations offices and the specialized agencies (2);

(v) Technical material: provision of central services for coordination, development, updating and maintenance of the ECLAC portal on the Internet, including training for the network of focal points and provision of visitor and download statistics (2); provision of services for the regular updating and maintenance of the home page of the ECLAC portal and of the website of the Office of the Executive Secretary; and first-level institutional pages and sites (2);

(vi) Audio-visual resources: photographic coverage of ECLAC meetings and activities (2); transmission of news dispatches to Headquarters for inclusion in United Nations radio programmes and to radio stations throughout the region (2); videotapes of interviews and other activities for inclusion in United Nations programmes and for distribution to the media throughout the region (2).

Table 20.7 **Resource requirements: executive direction and management**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	5 502.3	5 739.5	30	31
Non-post	660.0	643.0	—	—
Subtotal	**6 162.3**	**6 382.5**	**30**	**31**
Extrabudgetary	141.2	319.5	2	3
Total	**6 303.5**	**6 702.0**	**32**	**34**

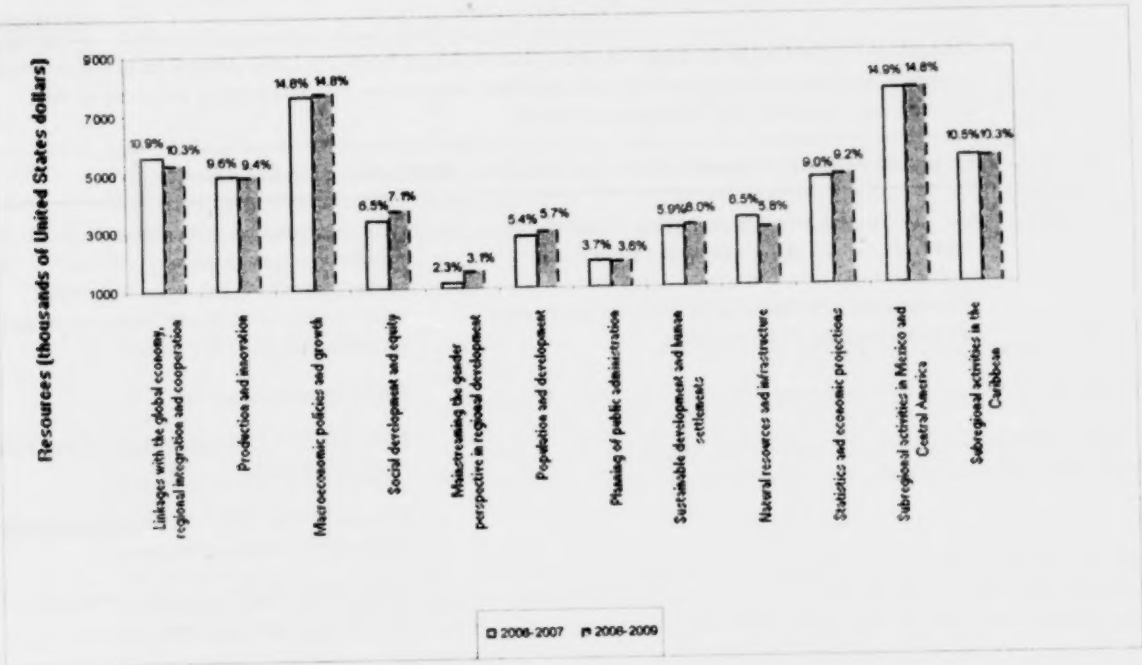
20.34 An amount of $5,739,500 in post requirements, reflecting an increase of $237,200, is proposed for 31 posts. The increase is the net result of: (a) the inward redeployment of one P-3 and one General Service (Local level) post from Administration (overall management) to integrate programme budgeting functions with those of strategic planning, thereby combining under the same organizational structure the management of all aspects of the programme planning, budgeting, monitoring, reporting and evaluation cycle; and (b) the outward redeployment of one General Service (Local level) post to subprogramme 3, Macroeconomic policies and growth, to provide programmatic support by reinforcing the availability of research assistance in a designated high priority area of the substantive work programme. The non-post requirement of $643,000, reflecting a decrease of $17,000, relates to, inter alia, consultants and experts, other staff costs, travel of staff, contractual services and general operating expenses. The net reduction in non-post resources is mainly attributable to general temporary assistance and subscriptions and is based on patterns of expenditure.

C. Programme of work

Table 20.8 **Resource requirements by subprogramme**

	Resources (thousands of United States dollars)		*Posts*	
Subprogramme	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
1. Linkages with the global economy, regional integration and cooperation	5 603.3	5 366.1	26	25
2. Production and innovation	4 931.6	4 931.6	20	20
3. Macroeconomic policies and growth	7 592.3	7 734.4	34	34
4. Social development and equity	3 329.5	3 708.1	15	16
5. Mainstreaming the gender perspective in regional development	1 170.9	1 632.8	5	7
6. Population and development	2 774.5	2 978.7	15	15
7. Planning of public administration	1 906.6	1 906.6	11	11
8. Sustainable development and human settlements	3 024.3	3 116.1	13	13
9. Natural resources and infrastructure	3 325.4	3 038.1	14	13
10. Statistics and economic projections	4 636.8	4 792.0	25	26
11. Subregional activities in Mexico and Central America	7 641.9	7 712.1	41	41
12. Subregional activities in the Caribbean	5 363.2	5 363.2	34	34
Subtotal	**51 300.3**	**52 279.8**	**253**	**255**
Extrabudgetary	19 387.9	18 074.0	25	26
Total	**70 688.2**	**70 353.8**	**278**	**281**

Table 20.9 **Regular budget resource requirements by subprogramme**



Subprogramme 1
Linkages with the global economy, regional integration and cooperation

Resource requirements (before recosting): $5,366,100

20.35 Substantive responsibility for the subprogramme rests with the Division of International Trade and Integration, supported by the ECLAC Office in Washington, D.C. The focus of the subprogramme will be on applied research and capacity-building activities to support ECLAC member States in strengthening their systemic competitiveness in order to pursue efficient integration in the international economy and to draw on the benefits of cooperation and integration among the countries of the region. The programme of work has been formulated by drawing upon subprogramme 1 of programme 17 of the biennial programme plan and priorities for the period 2008-2009.

20.36 In implementing the programme of work, the goals and targets of the United Nations major conferences and summit meetings in the economic and social fields, including those set forth in the Millennium Declaration and the 2005 World Summit Outcome, in particular those relating to the establishment of a global partnership for development, will be fully taken into consideration. The subprogramme will organize its work during the biennium around three main subject areas: (a) trends in financial and trade flows and advances in multilateral negotiations; (b) interdependence and a mutually reinforcing relationship between bilateral agreements and regional, hemispheric and multilateral treaties; and (c) strengthening the capacities of the countries of the region for the negotiation, implementation and administration of various trade agreements.

Table 20.10 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen linkages between Latin American and Caribbean countries and the global economy, and regional cooperation and integration schemes at the subregional, regional and hemispheric levels.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased awareness among member countries of ECLAC concerning global and regional trade flows, trade policies and international negotiations in order to facilitate decision-making in those areas	(a) (i) Increased number of downloads of selected subprogramme publications, the content of which provides important information, analysis of experience and recommendations for action *Performance measures* 2004-2005: 7,694 downloads of the ECLAC website on trade Estimate 2006-2007: 10,000 downloads of the ECLAC website on trade Target 2008-2009: 12,000 downloads of the ECLAC website on trade (ii) Increased percentage of public and private sector participants in subprogramme activities who describe the information provided, the analyses conducted and the recommendations as "useful" or "very useful" *Performance measures* 2004-2005: 87 per cent of participants Estimate 2006-2007: 90 per cent of participants Target 2008-2009: 95 per cent of participants (iii) Increased percentage of readers responding to the questionnaire on the flagship subprogramme publication, *Latin America and the Caribbean in the World Economy*, who consider its analytical contents and its recommendations to be "useful" or "very useful" for policy and programme formulation

	Performance measures 2004-2005: 68 per cent of readers Estimate 2006-2007: 85 per cent of readers Target 2008-2009: 92 per cent of readers
(b) Strengthened human, technical and institutional capacities in ECLAC member countries for the negotiation, implementation and administration of commitments entered into as a result of trade agreements at the subregional, regional and multilateral levels	(b) Increased percentage of the main beneficiaries of technical cooperation services offered by the subprogramme who evaluated them as "useful" or "very useful" for their specific areas of work *Performance measures* 2004-2005: 80 per cent of beneficiaries Estimate 2006-2007: 90 per cent of beneficiaries Target 2008-2009: 95 per cent of beneficiaries

External factors

20.37 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the international community will support ECLAC member States and respond to their specific needs and concerns in regard to international trade and integration, taking into account the guidelines established by the General Assembly and Economic and Social Council, as well as the internationally agreed development goals, including those contained in the Millennium Declaration; and (b) the region will endeavour to realize the potential benefits that may result from the rounds of international trade negotiations, in particular in those areas in which common ground may be found with other groups of countries, as in the case of the negotiations on trade facilitation.

Outputs

20.38 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget): ad hoc expert groups: meetings of experts to consider macroeconomic and trade policies of the countries of the region in the light of trends in the global economy, with particular attention given to the impact of such policies and to the prospects for the region (2); meeting of experts to examine the impact of the system of free trade treaties on the economic evolution of the countries of the region, their national trade strategies and regional integration (1); meeting of experts to examine the impact of the system of multilateral trade rules on the economic evolution of the countries of the region, their national trade strategies and regional integration (1);

(b) Other substantive activities (regular budget and extrabudgetary resources):

(i) Recurrent publications: *Latin America and the Caribbean in the World Economy*, 2007-2008 and 2008-2009 editions (2); study on recent developments in international negotiation processes and their impact on the Brazilian economy (1); studies on developments in and the outlook for subregional, regional and hemispheric integration (2); studies on priority issues in the trade relations of the United States of America with the countries of Latin America and the Caribbean, including an analysis of barriers to exports from the countries of the region (2); studies on the impact on specific markets

of multilateral rules, in particular those concerning the technical, health and phytosanitary barriers to trade, and the protection of intellectual property (2); studies on the progress made in the World Trade Organization negotiation process and on the interaction between the policies of the main industrialized countries and those of the developing regions (2);

(ii) Non-recurrent publications: study on the consequences of security standards for trade and competitiveness in selected countries in the region (1); study on the impact of the simplification of rules of origin for trade facilitation and market access (1); study on the impact on the Brazilian economy of principal trends in the global economy, with particular attention given to the impact of the policies of Brazil's main trading partners (1); study on the impact of the implementation of the single-window system in the framework of trade facilitation in selected countries in the region (1); studies on new factors having an impact on competitiveness and on public policies for the promotion of competitiveness, together with an analysis of the role of such factors as innovation and information and communication technologies (2); studies on recent trends in the global economy and their impact on the economies of selected countries in the region, with emphasis on trade and competition policies (2); studies on the strategic aspects of economic and trade relations between Asian countries and Latin America and the Caribbean, with particular attention paid to the role of new actors, such as India and China, among others (2); studies on strategic aspects of economic and trade relations between the United States of America, the European Union and Latin America and the Caribbean, together with an analysis of the impact of economic agreements at the regional and multilateral levels and of trade policies on such relations (2); studies on the impact of bilateral trade agreements on the integration process (2); studies on the impact on the economies of the region of the implementation and administration of free trade treaties (2);

(iii) Booklets, fact sheets, wallcharts, information kits: *CEPAL News*, published by the ECLAC Office in Washington, D.C. (English only) (24 issues) (2); information reports on capital flows to Latin America and the Caribbean (in English only, 4 in the biennium) (2); information reports on the United States economy (in English only, 6 in the biennium) (2);

(iv) Technical material: updating, maintenance and expansion of the database module with information on trade disputes at the multilateral, regional and subregional levels (2); updating, maintenance and expansion of the database on external trade at the global level and in the countries in the region (2);

(c) Technical cooperation (regular budget and extrabudgetary resources): advisory services: provision of technical cooperation services to countries in the region and other important actors, upon request, in areas related to the negotiation, implementation and administration of trade agreements and multilateral rules; provision of advisory services to countries, upon request, to reinforce the benefits available from the hemispheric integration process, as part of the activities of the Tripartite Committee (ECLAC, Organization of American States and Inter-American Development Bank); provision of technical cooperation services to countries in the region and other important actors, upon request, in relation to strengthening their capacities for the design and implementation of trade and competition policies; provision of technical cooperation services to countries in the region and important public and private sector actors, upon request, in relation to trade and transport facilitation.

Table 20.11 **Resource requirements: subprogramme 1**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	5 372.1	5 134.9	26	25
Non-post	231.2	231.2	—	—
Subtotal	**5 603.3**	**5 366.1**	**26**	**25**
Extrabudgetary	295.9	540.5	1	1
Total	**5 899.2**	**5 906.6**	**27**	**26**

20.39 The amount of $5,134,900 in post requirements, reflecting a decrease of $237,200, provides for 25 posts. The decrease is a result of the outward redeployment of one P-3 post to augment subprogramme 10 in relation to the implementation of designated high priority work programme activities. The non-post requirements of $231,200 are required for other staff costs, consultants and experts, and travel of staff.

Subprogramme 2
Production and innovation

Resource requirements (before recosting): $4,931,600

20.40 This subprogramme is carried out by the Division of Production, Productivity and Management. The programme of work has been formulated by drawing upon subprogramme 2 of programme 17 of the biennial programme plan and priorities for the period 2008-2009.

20.41 The focus of the subprogramme will be on increasing the region's productive potential and, to this end, it will generate economic analyses, disseminate the findings and offer policy recommendations to Governments to strengthen the development of productive sectors in Latin America and the Caribbean, in particular in industry, agriculture and related services, foreign investment and transnational corporations and micro, small and medium-sized enterprises, as well as innovations systems, with special attention given to information and communication technologies.

Table 20.12 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen the capacity of the countries of the region to design and implement microeconomic and sectoral policies to foster the production and innovation of knowledge systems, with due consideration given to the economic, social and environmental dimensions and linkages with the global economy.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased awareness among member States in the region of the research findings and policy recommendations produced by the subprogramme concerning key issues of the region's productive development	(a) (i) Increased number of downloads of selected publications of the subprogramme with significant analytical content and recommendations on policy options for the development of the productive sector *Performance measures* 2004-2005: 204,000 downloads Estimate 2006-2007: 267,500 downloads Target 2008-2009: 302,500 downloads (ii) Increased percentage of respondents to surveys assessing the analytical content and the policy options and recommendations of the flagship publication *Foreign Investment in Latin America and the Caribbean* as "useful" or "very useful" for their work *Performance measures* 2004-2005: 60 per cent of respondents Estimate 2006-2007: 65 per cent of respondents Target 2008-2009: 70 per cent of respondents
(b) Increased utilization of the Commission's services by its stakeholders to formulate policies and strategies to enhance the competitiveness of their production structures	(b) (i) Increased number of users of the specialized search engine on productive development policies on the subprogramme's website *Performance measures* 2004-2005: not applicable Estimate 2006-2007: 100 users Target 2008-2009: 150 users

(ii) Increased percentage of participants rating the training courses organized by the subprogramme as "useful" or "very useful" for their work

Performance measures

2004-2005: 85 per cent of participants

Estimate 2006-2007: 86 per cent of participants

Target 2008-2009: 90 per cent of participants

External factors

20.42 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) status of knowledge on issues covered by the subprogramme will be improved, as will the availability of relevant statistics at both the regional and international level; and (b) the international community will support and assign priority to the concerns and needs of ECLAC member States with respect to their productive development policies in the context of the regional and international development agenda. In this regard, the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including those contained in the Millennium Declaration, will be taken into account.

Outputs

20.43 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary resources): ad hoc expert groups: meeting of experts to analyse the development of small and medium-sized enterprises and their implications for relevant policies at the national and local levels (1); meeting of experts to consider foreign direct investment patterns in Latin America and the Caribbean and national policy strategies and options (1); meeting of experts to consider innovation policies at the national and local levels (1); meeting of experts to consider policies for the development of the information society (1); meeting of experts to consider the dynamics of the production structure of the countries of the region, with special attention paid to the similarities and differences in the production structures and their implications for relevant policies (1); meeting of experts to consider the processes of production and innovation in the agricultural value chains, the participation of various economic agents and their implications for sectoral policies (1);

(b) Other substantive activities (regular budget and extrabudgetary resources):

(i) Recurrent publications: study on production and innovation networks at the national and local levels in selected countries in the region (1); study on recent trends in the production structure and technological changes in the Brazilian economy, with special consideration given to trends in productivity and competitiveness and to policies for fostering production dynamics and technological development (1); study on strategies for the development and incorporation of information and communication technologies at the national and regional levels (1); study on the dynamics of the production structure of the countries of the region, with special attention paid to the similarities and differences in the production structures and their implications for relevant policies (1); study on policies for financing the business sector, with special attention paid to the

support given to small and medium-sized enterprises in the region (1); study on the productive development policies of selected countries in the region (1); study on the use of information and communication technologies in the services sector (1); study to compare the strategies of transnational corporations and the major national firms in selected countries in the region (1); agricultural panorama — study on trends in structural changes in the agricultural sector and their implications for relevant sectoral policies (1); *Foreign Investment in Latin America and the Caribbean*, an annual publication containing updated statistical information and case studies of countries and specific industries (2);

(ii) Non-recurrent publications: study on innovation systems in selected countries in the region and their capacity to generate knowledge (1); study on the capacities, productive performance and linkages in local, national and international markets of the various agricultural agents (1); study on the situation of regulatory policies in selected productive sectors in the region (1); study on the structure, behaviour and performance of the financial sector (1);

(iii) Technical material: development and dissemination of information on information and communication technologies (2); development, consolidation and updating of computer programs and trade-related information systems: Competitive Analysis of Nations (CAN) and AGROPLAN (agricultural production structure) (2); maintenance and updating of the Industrial Performance Analysis Program (PADI) (2); maintenance and updating of the legal framework for and statistical information on foreign direct investment in Latin America and the Caribbean (2);

(c) Technical cooperation (regular budget and extrabudgetary resources):

(i) Advisory services: provision of technical cooperation services to countries, upon request, in relation to regulatory policies and competitiveness, the development of the agrifood business, systems of innovation at the national and local levels, strategies for foreign direct investment at the national and local levels and the design and implementation of productive development policies, in particular those that support micro, small and medium-sized enterprises;

(ii) Training courses, seminars and workshops: cooperation with governmental entities, academic institutions, universities and regional bodies for the development of training activities in areas related to productive and corporate development in the agricultural and industrial sectors and in certain service areas at the regional, national or local level; international school course on the economy in Latin America (two per biennium).

Table 20.13 **Resource requirements: subprogramme 2**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	4 711.4	4 711.4	20	20
Non-post	220.2	220.2	—	—
Subtotal	**4 931.6**	**4 931.6**	**20**	**20**
Extrabudgetary	3 345.1	2 038.1	5	4
Total	**8 276.7**	**6 969.7**	**25**	**24**

20.44 The amount of $4,931,600 provides for the continuation of 20 posts ($4,711,400) and for non-post requirements ($220,200), such as other staff costs for temporary assistance during peak workload periods, consultants and experts, and travel.

Subprogramme 3
Macroeconomic policies and growth

Resource requirements (before recosting): $7,734,400

20.45 This subprogramme will be carried out by the Economic Development Division located in Santiago, with the support of the ECLAC offices in Buenos Aires, Brasilia, Montevideo and Bogotá. The programme of work has been formulated by drawing upon subprogramme 3 of programme 17 of the biennial programme plan and priorities for the period 2008-2009.

20.46 The subprogramme will focus on conducting applied research and disseminating its findings and on the provision of advisory services and policy recommendations to Governments, central banks and other relevant stakeholders concerned with the region's macroeconomic performance with a view to addressing the challenges of consolidating long-term economic growth within a framework of stability, achieving more equitable patterns of income distribution and reducing poverty levels.

Table 20.14 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen the capacity of Latin American and Caribbean countries to design and implement suitable macroeconomic policies for achieving long-term growth.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased awareness of policymakers in Latin America and the Caribbean of key issues at stake to design and implement consistent short-term macroeconomic policies within a long-term growth-enhancing framework	(a) Increased percentage of users who find the subprogramme's flagship publications "useful" *Performance measures* 2004-2005: not applicable Estimate 2006-2007: 55 per cent of users Target 2008-2009: 60 per cent of users
(b) Greater understanding by Latin American and Caribbean countries of opportunities for reconciling growth with long-term development	(b) Increased proportion of beneficiaries of expert meetings provided by the subprogramme that consider the relevant policy recommendations received to be "useful" or "very useful" *Performance measures* 2004-2005: 50 per cent of beneficiaries Estimate 2006-2007: 60 per cent of beneficiaries Target 2008-2009: 65 per cent of beneficiaries

External factors

20.47 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) stable conditions will prevail in the international economy and in the management of macroeconomic policies in the countries of the region, placing the economies in a better position to cope with external shocks or disruptions; and (b) the international community will support and assign priority to the concerns and needs of ECLAC member States with respect to their macroeconomic policies and long-term growth strategies in the context of the regional and international development agenda. In this regard, the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including those deriving from the Millennium Declaration, will be taken into account.

Outputs

20.48 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget): ad hoc expert groups: meeting of experts to consider issues relating to economic growth and development in Latin America and the Caribbean (1); meeting of experts to consider the implications of macroeconomic policy for growth in the region (1);

(b) Other substantive activities (regular budget and extrabudgetary resources):

(i) Recurrent publications: *Economic Survey of Latin America and the Caribbean*, 2007-2008 and 2008-2009 editions (2); *Preliminary Overview of the Economies of Latin America and the Caribbean*, 2008 and 2009 editions (2); study on a high priority aspect of fiscal policy in the region (1); study on a high priority issue relating to the economic situation in Latin America and the Caribbean (1); study on recent developments in fiscal and monetary policy in the Brazilian economy (1); study on the growing instability and insecurity of job markets in the region and the impact on development (1); study on the main domestic sources of financing of the Brazilian economy and the outlook for sustainable access to external sources of financing (1); study on the mechanisms and factors that have determined the recent performance of the Argentine economy (1); study on the determinants of growth in Latin America and the Caribbean from a policy perspective (1);

(ii) Non-recurrent publications: study on a high priority issue relating to trade and development in Latin America and the Caribbean (1);

(iii) Technical material: contributions to *Preliminary Overview of the Economies of Latin America and the Caribbean*, 2008 and 2009 editions, and *Economic Survey of Latin America and the Caribbean*, 2007-2008 and 2008-2009 editions: notes on the Argentine economy (1) and notes on the Brazilian economy (1); macroeconomic indicators of Argentina (8 issues) (2); statistical bulletin, *Evolution of the Brazilian Economy* (issued in English, Portuguese and Spanish, 24 issues) (2); updating and improvement of databases on economic performance in Latin America and the Caribbean, in particular those containing the information needed for the preparation of the aforementioned recurrent publications (2);

(c) Technical cooperation (regular budget and extrabudgetary resources): advisory services: provision of technical cooperation services to countries of the region, at their request, in relation to the design and implementation of growth-oriented macroeconomic policies. Areas of cooperation may include macroeconomic policy coordination, the design and implementation of fiscal policies and structural reforms, among others.

Table 20.15 **Resource requirements: subprogramme 3**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	7 315.8	7 461.7	34	34
Non-post	276.5	272.7	—	—
Subtotal	**7 592.3**	**7 734.4**	**34**	**34**
Extrabudgetary	4 424.1	3 673.3	3	5
Total	**12 016.4**	**11 407.7**	**37**	**39**

20.49 The amount of $7,461,700 in post requirements, reflecting an increase of $145,900, provides for 34 posts. The increase is the net result of: (a) the delayed impact of one new P-4 and one new P-2 post established in the 2006-2007 biennium; (b) the outward redeployment of one P-2 post to subprogramme 5, Mainstreaming the gender perspective in regional development, to strengthen the substantive capacity of the subprogramme and to contribute to the conversion of the current Women and Development Unit into a substantive division; and (c) the inward redeployment of one General Service (Local level) post from executive direction and management to provide programmatic support by reinforcing the availability of research assistance in a designated high priority area of the substantive work programme.

20.50 The amount of $272,700 in non-post requirements provides for other staff costs, consultants and experts, and travel of staff. The net reduction in non-post resources is mainly due to the provisions made in the 2006-2007 biennium for general temporary assistance for the development of a methodological tool for the implementation of social programmes from the social capital perspective no longer being required for the biennium 2008-2009.

Subprogramme 4
Social development and equity

Resource requirements (before recosting): $3,708,100

20.51 The subprogramme will be carried out by the Social Development Division. The programme of work has been formulated by drawing upon subprogramme 4 of programme 17 of the biennial programme plan and priorities for the period 2008-2009.

20.52 The focus of the subprogramme will be on applied research and the provision of advisory services and policy recommendations to Governments and other stakeholders concerned with social development in the region with a view to achieving greater social cohesion. The subprogramme will include in its work the assessment of the social situation of the population in the region and the design of social protection institutions to strengthen good governance. The issues under focus will also include the establishment of a comprehensive social pact designed to promote access to quality employment and to stimulate sustainable growth with greater equity; the complementarities of market-based solutions with institutions that guarantee joint financing in order to achieve universal access to social protection systems, strengthen human capital formation and achieve a much greater redistributive impact; and the redefinition of social policy institutions.

Table 20.16 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To accelerate the alleviation of poverty and the attainment of social equity in the region.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Fuller understanding and stronger analytical capacity on the part of the region's Governments and other stakeholders with respect to long-standing structural and newly emerging social problems and challenges posed by globalization for the poorer socio-economic groups, the middle class, workers and their families	(a) (i) Increased number of respondents to the questionnaires on the subprogramme's flagship publication *Social Panorama of Latin America* who consider its analysis useful in improving their understanding of the region's structural social problems *Performance measures* 2004-2005: Not applicable Estimate 2006-2007: 21 respondents (Governments or institutional users) Target 2008-2009: 42 respondents (Governments or institutional users) (ii) Increased number of downloads from the ECLAC website of the main publications and documents containing diagnoses of the social situation of the population *Performance measures* 2004-2005: 1,570 downloads from *Social Panorama of Latin America* and the *Políticas sociales* series Estimate 2006-2007: 1,720 downloads from *Social Panorama of Latin America* and the *Políticas sociales* series Target 2008-2009: 1,950 downloads from *Social Panorama of Latin America* and the *Políticas sociales* series
(b) Strengthened capacity of Governments to enhance social policy institutions that optimize the use of resources to maximize social impact, particularly with a view to reducing poverty and inequality	(b) (i) Number of technical cooperation services implemented by the subprogramme in relation to the design and evaluation of social policies and institutions

Performance measures

2004-2005: 8 technical cooperation services

Estimate 2006-2007: 9 technical cooperation services

Target 2008-2009: 10 technical cooperation services

(ii) Increased number of thematic networks of social policymakers or other social stakeholders established for the exchange of information, experience and good practices

Performance measures

2004-2005: 1 thematic network

Estimate 2006-2007: 2 thematic networks

Target 2008-2009: 3 thematic networks

External factors

20.53 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the international community will support and assign priority to the concerns and needs of the ECLAC member States with respect to social development, including the essential components of the regional development agenda, namely, equity and social cohesion and attention, in accordance with the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including those contained in the Millennium Declaration; (b) the region continues to move towards the levels of integration of authority needed to promote the complementarity of policies and programmes in the economic and social spheres and a multidimensional approach to poverty and inequality; and (c) the regional and international communities will promote coordination among the various organizations and entities interested in linking issues in the social sphere with those in the economic area, in particular trade, integration and international finance, in order to shape new development opportunities in the context of globalization.

Outputs

20.54 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary resources): ad hoc expert groups: meeting of experts to analyse policies and best practices geared towards promoting effective social citizenship in population groups characterized by very high levels of social vulnerability and exclusion (1); meeting of experts to consider best practices for reducing poverty and inequality in the region, with special attention given to the provision of benefits and reference to eligibility criteria, benefit rules, participation and governance (1); meeting of experts to consider the social cohesion indicators useful for the design of policies and measurement of their progress (1); meeting of experts to consider the extent of complementarity or conflict among policies for combating poverty and reducing

inequality, with attention paid to the design of explicit guarantees in social policies and to fiscal responsibility, in particular the tax burden necessary to ensure the solvency and credibility of such policies (1); meeting of experts to consider the current situation and outlook of State welfare institutions, with special attention given to the ways in which the complex relationships among the State, the labour market and families are handled (1); meeting of experts to consider the state of public finances, in particular as regards allocations for distributive programmes (1); meeting of experts to evaluate advances in terms of the effective enjoyment of social rights in the countries of the region (1);

(b) Other substantive activities (regular budget and extrabudgetary resources):

(i) Recurrent publications: *Social Panorama of Latin America*, 2007-2008 and 2008-2009 editions (2);

(ii) Non-recurrent publications: study on labour risks, with emphasis on the gender and family perspective (1); study on policies and best practices for promoting better citizenship in specific social groups (1); study assessing the enjoyment of social rights in the countries of the region with special emphasis placed on specific groups and given attention to the criteria for situations of vulnerability, discrimination and exclusion (1); study on the best ways to guarantee access to benefits with reference to equal opportunity and poverty reduction criteria, with special consideration given to potential conflicts between the targeting of policies towards the poorest segments of the population and the dimensions of the public budget for distributive purposes (1); study on the determinants and indicators of social risk and their links to dependence (1); study on the role that the private sector and families are called upon to play in the financing, provision of services and administration of social programmes (1); study on the typology and profiles of the welfare States in the region (1); study on the typology of welfare State design options which explicitly set out the role that the State, the family and the labour market should play (1);

(c) Technical cooperation (regular budget and extrabudgetary resources):

(i) Advisory services: provision of technical cooperation services to countries in the region, at their request, in assessing the social situation, bearing in mind the new risks that the region's integration into the global economy imply for the poorest strata, middle classes and workers, the creation of institutions and the design of policies for confronting such risks and the bases for achieving agreements and promoting citizenship participation;

(ii) Training courses, seminars and workshops: cooperation with governmental entities, universities, non-governmental organizations and regional and subregional bodies in the development of training activities on issues related to assessments of poverty and inequality and to studies of the impact of public finances on social policy.

Table 20.17 **Resource requirements: subprogramme 4**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	3 183.9	3 563.0	15	16
Non-post	145.6	145.1	—	—
Subtotal	**3 329.5**	**3 708.1**	**15**	**16**
Extrabudgetary	1 826.9	1 888.2	—	1
Total	**5 156.4**	**5 596.3**	**15**	**17**

20.55 The amount of $3,563,000 in post requirements, reflecting an increase of $379,100, provides for 16 posts. The increase is the net result of: (a) the delayed impact of one new P-2 post established in the 2006-2007 biennium; and (b) the inward redeployment of one P-4 post from subprogramme 9, Natural resources and infrastructure, to strengthen the substantive capacity of the subprogramme, in regard to the design and reform of social protection institutions with a view to strengthening good governance at the country level and in the region. The amount of $145,100 for non-post requirements provides for, inter alia, consultants and experts, and travel of staff.

Subprogramme 5
Mainstreaming the gender perspective in regional development

Resource requirements (before recosting): $1,632,800

20.56 The organizational unit responsible for the implementation of this subprogramme will be the proposed Women and Development Division, a new substantive division which would be created as a result of the upgrading of the Women and Development Unit, currently attached to the Office of the Secretary of the Commission. The main reason underpinning the upgrading of the Unit to Division status is to build up the commensurate substantive and operational capacity at ECLAC to address the increasing demands generated by national mechanisms for the advancement of women in the region. The programme of work has been formulated by drawing upon subprogramme 5 of programme 17 of the biennial programme plan and priorities for the period 2008-2009.

20.57 The subprogramme will focus on advocacy, applied research and capacity-building activities to stimulate the mainstreaming of the gender perspective in public policies, taking into account the ethnic, racial and generational diversity that characterizes the region. The subprogramme will also focus on strengthening national capacities to respond to the most urgent challenges in combating poverty and strengthening good governance against the backdrop of empowering women as citizens. Efforts will continue to be made to strengthen the coordination of gender-related activities among United Nations bodies at both the regional and global levels, in particular within the context of the Executive Committee on Economic and Social Affairs and its working group on the Advancement on Women.

Table 20.18 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To achieve the mainstreaming of the gender equity agenda into the principal policies of the Governments of the Latin American and Caribbean countries.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Progress made in the adoption of a gender perspective by countries of the region to follow up on all internationally agreed development goals set forth at major United Nations conferences and summits meetings in the economic and social fields, including those contained in the Millennium Declaration and the 2005 World Summit Outcome	(a) (i) Increased number of countries that have integrated the supplementary indicators proposed by ECLAC into their databases and documents prepared with a view to following up on all internationally agreed development goals contained in the Millennium Declaration and the regional consensuses *Performance measures* 2004-2005: 6 countries Estimate 2006-2007: 10 countries Target 2008-2009: 14 countries (ii) Increased number of social programmes that utilize or have resulted from the use of the supplementary indicators proposed by ECLAC to follow up on the development goal contained in the Millennium Declaration related to the promotion of gender equality and the empowerment of women, particularly regarding the promotion of women's economic independence and the monitoring of gender violence *Performance measures* 2004-2005: Not applicable Estimate 2006-2007: 4 social programmes Target 2008-2009: 6 social programmes
(b) Progress made in the implementation of the agreements reached at the tenth session of the Regional Conference on Women in Latin America and the Caribbean	(b) (i) Number of countries that request advisory services from ECLAC to support their efforts to implement the agreements reached at the tenth session of the Regional Conference on Women in Latin America and the Caribbean and to follow up on the internationally agreed development goals contained in the Millennium Declaration

Performance measures

2004-2005: 9 countries

Estimate 2006-2007: 10 countries

Target 2008-2009: 12 countries

(ii) Number of programmes or public policies adopted by the countries of the region in response to the agreements of the tenth session of the Regional Conference on Women in Latin America and the Caribbean

Performance measures

2004-2005: 6 programmes or public policies

Estimate 2006-2007: 8 programmes or public policies

Target 2008-2009: 12 programmes or public policies

External factors

20.58 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the current institutional situation of national mechanisms for gender equity will be maintained or improved in terms of their mission, positioning and agenda in a political environment characterized by stability at the national, regional and international levels and by the negligible consequences of political changes in the countries of the region; and (b) the international community will support and assign priority to gender mainstreaming in the public policies of ECLAC member States as an essential component of regional and international development, taking into account the guidelines established by the General Assembly and Economic and Social Council, as well as the internationally agreed development goals, including those contained in the Millennium Declaration.

Outputs

20.59 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Meeting of the Presiding Officers of the Regional Conference on Women in Latin America and the Caribbean: substantive servicing of four meetings of the Presiding Officers of the Regional Conference, including the preparation of reports on the activities of the ECLAC secretariat and substantive documentation (4);

(ii) Substantive servicing of meetings: two inter-agency meetings of United Nations organizations, specialized agencies and programmes, including the preparation of substantive support documents and the relevant reports (2);

(iii) Ad hoc expert groups: four meetings of experts to consider priority issues emerging from the tenth session of the Regional Conference on Women in Latin America and the Caribbean. Analysis will relate to aspects concerning: the monitoring of violence against women (2008); the involvement of women as citizens and e-government (2008); the correlation between employment, gender and poverty (2009); and gender-related obstacles to the realization of the Millennium Development Goals (2009) (4);

(b) Other substantive activities (regular budget and extrabudgetary resources):

(i) Recurrent publications: eight issues during the biennium of the *Mujer y desarrollo* series, on the promotion of labour organization in fighting poverty, progress achieved in women's economic independence, e-government and gender equity, migration and gender, reproductive work and time use, and gender equity and ethnic and racial diversity (8);

(ii) Non-recurrent publications: regional study on advances in the realization of the Millennium Development Goals in the countries of the region, with emphasis on aspects relating to gender equity (1);

(iii) Technical material: preparation of four studies on specific issues which contribute to gender mainstreaming in the work of the ECLAC system, including the development of gender indicators in the area of violence against women, feasibility and operating conditions for new proposals for social protection, the impact on gender equity of the streamlining of the labour market and gender obstacles to the realization of the Millennium Development Goals (4); two electronic conferences on subjects such as the use of the supplementary indicators proposed by ECLAC for the follow-up to the Millennium Development Goals by national mechanisms for the advancement of women and strategies for the implementation of agreements reached at the tenth session of the Regional Conference on Women in Latin America and the Caribbean (2007) (2); updating of the ECLAC web page on gender statistics with data from the 2008 round of household surveys and other sources (2);

(c) Technical cooperation (regular budget and extrabudgetary resources):

(i) Advisory services: provision of technical cooperation services to countries in the region, at their request, in relation to the use of gender indicators, the design of public policies incorporating the gender perspective, and institution-building for government bodies and entities responsible for, inter alia, policies and programmes for women;

(ii) Training courses, seminars and workshops: provision of technical cooperation for training activities related to gender mainstreaming in development processes and the public policies of governmental bodies, non-governmental organizations, universities and academic institutions in the countries of the region, upon request;

(iii) Field projects: it is expected that during the biennium, projects will be under way in the following areas: encouraging access to and use of new technologies for the struggle against poverty among women; follow-up to the Millennium Development Goals from the gender perspective; regional capacity-building for monitoring gender violence, reproductive work and time use. As a cross-cutting issue, the development of gender indicators and a gender database will be given a special emphasis in the execution of all implemented projects.

Table 20.19 **Resource requirements: subprogramme 5**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	1 042.0	1 503.9	5	7
Non-post	128.9	128.9	—	—
Subtotal	**1 170.9**	**1 632.8**	**5**	**7**
Extrabudgetary	172.2	736.6	—	1
Total	**1 343.1**	**2 369.4**	**5**	**8**

20.60 An amount of $1,503,900 in post requirements, reflecting an increase of $461,900, provides for 7 posts. The increase is the net result of: (a) the reclassification of one P-5 post to the D-1 level to head the proposed Women and Development Division, which will facilitate all across-the-board sectoral dialogues, in particular among national mechanisms for the advancement of women, national statistical offices and ministries in the social area (education, health, employment and those with responsibilities for implementing good governance and poverty reduction programmes), and address the increasing demands from ECLAC member States for more value-added services in the fields of gender mainstreaming; and (b) the inward redeployment of one P-2 post from subprogramme 3 and one P-3 post from programme support (Financial Services Section) to strengthen substantive capacity. The proposed redeployment of the P-2 post will enhance the subprogramme's capacity to provide assistance in the subject area related to the care economy and caregiving services for children and elderly persons, the formulation of public policies for reconciling family and work responsibilities, involving both men and women in that process, and the elimination of violence against women. The proposed redeployment of the P-3 post is intended to strengthen the support provided to the Regional Conference on Women in Latin America and the Caribbean and the Presiding Officers of the Regional Conference and, inter alia, to assist stakeholders in strengthening their national capacity in relation to poverty reduction with a gender perspective. The requirements for non-post resources comprise other staff costs, consultants and experts, and travel of staff.

Subprogramme 6
Population and development

Resource requirements (before recosting): $2,978,700

20.61 This subprogramme will be carried out by the Latin American and Caribbean Demographic Centre (CELADE) — Population Division. The programme of work has been formulated by drawing upon subprogramme 6 of programme 17 of the biennial programme plan and priorities for the period 2008-2009.

20.62 The focus of the subprogramme will be on assisting the countries of the region to improve the generation of sociodemographic information and knowledge to facilitate their utilization in the formulation of social programmes, especially those aimed at poverty alleviation and the reduction of social inequities. The subprogramme will also support the efforts of member States to implement and monitor the commitments agreed upon at international conferences, in particular those related to the Programme of Action of the International Conference on Population and

Development, the Madrid International Plan of Action on Ageing and the United Nations High-Level Dialogue on International Migration and Development, as well as the relevant goals and objectives of the Millennium Declaration.

Table 20.20 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To improve the generation of sociodemographic information and knowledge on population issues for use in social programming in the countries of the region.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased technical capacity of the member States of ECLAC to monitor population trends and tackle population and development issues for use in social programming	(a) Increased number of member States making use of new knowledge and information generated under the subprogramme on demographic trends and population and development issues for the design, implementation, monitoring and evaluation of their social programmes and policies *Performance measures* 2004-2005: 8 member States making use of new knowledge and updated information Estimate 2006-2007: 12 member States making use of new knowledge and updated information Target 2008-2009: 14 member States making use of new knowledge and updated information
(b) Increased technical capacity of the member States of ECLAC to monitor the progress made in the implementation of the recommendations and goals of the Programme of Action of the International Conference on Population and Development and the Regional Strategy for the Implementation in Latin America and the Caribbean of the Madrid International Plan of Action on Ageing, as well as the achievement of the relevant objectives and goals of the Millennium Declaration	(b) Increased number of countries that have taken action to achieve the goals and implement the recommendations of the Programme of Action of the International Conference on Population and Development and the Regional Strategy for the Implementation in Latin America and the Caribbean of the Madrid International Plan of Action on Ageing *Performance measures* 2004-2005: 6 countries Estimate 2006-2007: 10 new countries Target 2008-2009: 10 new countries

External factors

20.63 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) socio-economic and institutional stability will prevail in the region or improve in the absence of serious external shocks affecting the established priorities; (b) the international community will support and assign priority to the concerns and needs of ECLAC member States in relation to the implementation of the recommendations of the Programme of Action of the International Conference on Population and Development and the Regional Strategy for the Implementation in Latin America and the Caribbean of the Madrid International Plan of Action on Ageing, in accordance with the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including those contained in the Millennium Declaration; and (c) the regional community will assign priority to the active integration of sociodemographic factors in the design and application of social policies and programmes in order to improve their effectiveness.

Outputs

20.64 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary resources):

(i) Sessional Ad Hoc Committee on Population and Development: substantive servicing of the sessional Ad Hoc Committee, including the preparation of technical documents and reports for the biennial follow-up to the Latin American and Caribbean Regional Plan of Action on Population and Development, the Programme of Action of the International Conference on Population and Development and the Regional Strategy for the Implementation in Latin America and the Caribbean of the Madrid International Plan of Action on Ageing (1);

(ii) Ad hoc expert groups: meeting of experts to consider the inclusion of emerging issues in the 2010 round of population censuses, inter alia, those relating to disability, ethnic groups, internal mobility and international migration (1); meeting of experts to examine the progress made in the implementation of the recommendations contained in the Latin American and Caribbean Regional Plan of Action on Population and Development and the Programme of Action of the International Conference on Population and Development (1); two meetings on demographic changes and their consequences for development (2);

(b) Other substantive activities (regular budget and extrabudgetary resources):

(i) Recurrent publications: four issues during the biennium of the journal *Notas de Población* to disseminate the results of research and studies on population and development in Latin America and the Caribbean (4); four issues of *Demographic Observatory* (previously well known as *Demographic Bulletin*), containing demographic estimates and population projections (4);

(ii) Non-recurrent publications: document on the main emerging issues and the points to be included in questionnaires for the 2010 round of population censuses (1); study on Latin American and Caribbean migration in the United States of America (1); study on ageing and public policies in the region (1); study on changes in the timing and levels of fertility in the countries of the region with emphasis on adolescent fertility (1); study on demographic changes and sectoral demand in the region (1); study on international migration and development in Latin America and the Caribbean (1); study on the impact

of different causes of death, by gender and age, in the context of mortality figures for Latin America and the Caribbean, with particular attention given to such causes as cardiovascular disease, cancer, violence and accidents, and HIV/AIDS (1); study on the situation of infant and child mortality in the countries of the region from the perspective of the internationally agreed development goals, including those contained in the Millennium Declaration and those arising from the International Conference on Population and Development, with special attention given to the particular features of social and ethnic groups and to geographical inequities (1);

(iii) Booklets, fact sheets, wallcharts, information kits: *Redatam Informa* newsletter, and electronic diffusion of its content through the specialized site accessible through the ECLAC portal (2); two issues during the biennium of the bulletin on ageing, containing information on the progress made by countries in the region in the formulation and execution of policies relating to older persons (2);

(iv) Technical material: technical report on procedures for the dissemination and use of data from the 2000 round of population censuses, for the purpose of analysing their implications for the 2010 round (1); technical report on the methodology of population projections in Latin America and the Caribbean, with emphasis on subnational projections (1); development and updating of computer programs to facilitate the use of population statistics, particularly data from censuses and vital statistics, through the combined use of the system for the retrieval of census data for small areas by microcomputer (Redatam) and geographical information systems (2); development of computer modules for population projections at the national and subnational levels (2); maintaining an up-to-date international migration databank for the programme entitled "Investigation of International Migration in Latin America" (IMILA) (2); maintaining and updating of the database on internal migration in Latin America and the Caribbean (MIALC) (2); maintaining and updating of the database on demographic trends and population projections, by gender and age, on the special site accessible through the ECLAC portal (2); maintaining and updating of the database on spatial distribution and urbanization in Latin America and the Caribbean (DEPUALC) (2); maintenance and updating of the databank on ageing in connection with the follow-up to the Regional Strategy for the Implementation in Latin America and the Caribbean of the Madrid International Plan of Action on Ageing (2); maintenance and updating of the regional databank on censuses on population, housing and vital statistics (2); maintenance and updating of the regional system of indicators for the follow-up to the Programme of Action of the International Conference on Population and Development (2); periodic updating of the contents of the subprogrammes website (2);

(c) Technical cooperation (regular budget and extrabudgetary resources):

(i) Advisory services: provision of technical cooperation services to countries in the region, at their request, in relation to the Latin American and Caribbean Regional Plan of Action on Population and Development and the Regional Strategy for the Implementation in Latin America and the Caribbean of the Madrid International Plan of Action on Ageing; provision of technical cooperation services to countries in the region, at their request, in relation to data collection, demographic analysis and methodologies for the preparation of population projections and estimates; provision of technical cooperation services to countries of the region, at their request, in relation to the incorporation of sociodemographic variables in development policies, programmes and projects; provision of technical cooperation services to countries, at their request, in the

design and use of computer applications related to Redatam; provision of technical support services to the region's intergovernmental forums on international migration;

(ii) Training courses, seminars and workshops: workshop on matters relating to the incorporation of sociodemographic variables into development policies, programmes and projects (the workshop will last about one week and is intended for professionals from sectoral ministries); cooperation with governmental entities, universities, non-governmental organizations and regional and subregional bodies for the development of training activities on emerging issues related to population and development; four workshops on the use of computer applications related to Redatam and the creation of related databases (the workshops will each last about one week, depending on circumstances, and are intended for professionals from national statistical offices); two workshops on the use of new methodologies and tools for the preparation of demographic projections (the workshops will each last about one week and are intended for professionals from national statistical offices).

Table 20.21 **Resource requirements: subprogramme 6**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	2 638.7	2 842.9	15	15
Non-post	135.8	135.8	—	—
Subtotal	**2 774.5**	**2 978.7**	**15**	**15**
Extrabudgetary	1 761.7	1 120.7	1	1
Total	**4 536.2**	**4 099.4**	**16**	**16**

20.65 The amount of $2,842,900 in post requirements, reflecting an increase of $204,200, provides for 15 posts. The increase is a result of the delayed impact of one new P-3 and one new P-2 post established in the 2006-2007 biennium. The non-post requirements of $135,800 provide for other staff costs, consultants and experts, and travel of staff.

Subprogramme 7
Planning of public administration

Resources requirements (before recosting): $1,906,600

20.66 The activities of this subprogramme will be carried out by the Latin American and Caribbean Institute for Economic and Social Planning (ILPES), which acts as the Commission's training centre and plays a normative and coordinating role in the formulation, implementation and evaluation of all training activities offered by ECLAC. The programme of work has been formulated by drawing upon subprogramme 7 of programme 17 of the biennial programme plan and priorities for the period 2008-2009.

20.67 The focus of the subprogramme will be on building the capacity of ECLAC member States for public administration, at the national and local levels, in connection with State modernization,

economic and social planning, budgetary and public investment policies and local development policies.

Table 20.22 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To improve public sector management in the countries of the region with regard to planning, budgeting and local development.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased knowledge among ECLAC member countries of planning, budgeting and local development approaches in public policies	(a) (i) Increased number of ECLAC member States whose professionals participate in training activities organized by the subprogramme *Performance measures* 2004-2005: 18 member States Estimate 2006-2007: 20 member States Target 2008-2009: 21 member States (ii) Increased percentage of participants rating the courses given by ILPES as "useful" or "very useful" *Performance measures* 2004-2005: 89 per cent of participants Estimate 2006-2007: 90 per cent of participants Target 2008-2009: 91 per cent of participants (iii) Increased number of downloads from the ILPES website of electronic documents and material prepared by the subprogramme *Performance measures* 2004-2005: 780,000 downloads Estimate 2006-2007: 900,000 downloads Target 2008-2009: 2,000,000 downloads
(b) Increased coordination and exchange of experiences among ECLAC member countries on issues relating to planning, budgeting and local development in public policies	(b) (i) Increased number of stakeholders from ECLAC member States participating in intergovernmental forums, technical meetings, seminars and conferences organized by the subprogramme

	Performance measures 2004-2005: 650 stakeholders Estimate 2006-2007: 700 stakeholders Target 2008-2009: 750 stakeholders
	(ii) Increased percentage of ECLAC member countries receiving technical cooperation from ILPES for institutional strengthening on issues relating to planning, budgeting and local development
	Performance measures 2004-2005: 20 per cent of member countries Estimate 2006-2007: 21 per cent of member countries Target 2008-2009: 22 per cent of member countries

External factors

20.68 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the international community and, in particular, the member countries of the Regional Council for Planning, will continue to assign priority to public sector management, budgetary policies and local development policies in the region, taking into account the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including those contained in the Millennium Declaration; and (b) the socio-economic and institutional environment in the region will remain stable or improve, with no significant external shocks or disruptions affecting the priorities of the programme of work.

Outputs

20.69 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary resources):

(i) Meeting of the Presiding Officers of the Regional Council for Planning: substantive servicing of two meetings of the Presiding Officers of the Regional Council, 2008 and 2009 (2);

(ii) Ad hoc expert groups: meeting of experts to consider experiences in evaluating public investment programmes in the countries of Latin America and the Caribbean (2); meeting of experts to consider the different experiences and policies relating to local development in the countries of the region (2); twentieth and twenty-first regional seminars on fiscal policy, at which experiences in public administration and budget policies in the countries of the region will be examined (2);

(b) Other substantive activities (regular budget and extrabudgetary resources):

(i) Recurrent publications: studies on fiscal policy, public budgets and administration, based on results in the countries of the region, with special attention given to trends and innovations in these areas (2);

(ii) Non-recurrent publications: studies on local development processes in Latin America and the Caribbean (2); studies on methodologies for the evaluation of projects and programmes (2);

(c) Technical cooperation (regular budget and extrabudgetary resources):

(i) Advisory services: provision of technical cooperation services to the countries of the region, at their request, in relation to planning, fiscal and budgetary policy, modernization of public administration, evaluation of policies, programmes and projects, and local development policies;

(ii) Training courses, seminars and workshops: international courses on local economic development, territorial competitiveness and fiscal decentralization (two in each year of the biennium) (4); international courses on public finances and budgetary policies (two in each year of the biennium) (4); international courses on the preparation, management and appraisal of projects and the logical framework and use of indicators for impact evaluation and environmental assessment (two in each year of the biennium) (4).

Table 20.23 **Resource requirements: subprogramme 7**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	1 806.8	1 806.8	11	11
Non-post	99.8	99.8	—	—
Subtotal	**1 906.6**	**1 906.6**	**11**	**11**
Extrabudgetary	3 474.7	3 157.2	12	10
Total	**5 381.3**	**5 063.8**	**23**	**21**

20.70 The amount of $1,806,800 in post requirements provides for the continuation of 11 posts. The amount of $99,800 for non-post requirements provides for other staff costs, consultants and experts, and travel of staff.

Subprogramme 8
Sustainable development and human settlements

Resource requirements (before recosting): $3,116,100

20.71 This subprogramme will be carried out by the Sustainable Development and Human Settlements Division. The programme of work has been formulated by drawing upon subprogramme 8 of programme 17 of the biennial programme plan and priorities for the period 2008-2009.

20.72 The focus of the subprogramme will be on advocacy, applied research and the design of policy recommendations to Governments and other stakeholders concerned with sustainable development policies. The work will be organized around three main subject areas, namely: (a) the evaluation of advances in sustainable development in the region; (b) the integration of public policies, the appraisal of externalities and follow-up of international and regional agreements for sustainable development; and (c) sustainable development and human settlements. The issues to be dealt with will include the establishment of systems of sustainability indicators at the country level as the basis for undertaking strategic environmental evaluations and elaborating alternative policy options for implementation at various governmental and territorial levels. The subprogramme will also deal with issues pertaining to the analysis of climate change, the development of clean production mechanisms and the sustainability of human settlements and land management.

Table 20.24 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To improve the integration of environmental and urban management considerations into economic, social and land use policies in the framework of sustainable development.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Fuller understanding by the Governments of the region and other stakeholders of trends and prospects in sustainable development and human settlements	(a) (i) Increased percentage of respondents from the countries of the region participating in seminars and training activities organized under the subprogramme who rate the knowledge gained as "very useful" for their work *Performance measures* 2004-2005: 50 per cent of respondents Estimate 2006-2007: 60 per cent of respondents Target 2008-2009: 65 per cent of respondents (ii) Increased number of online consultations, downloads and direct enquiries by stakeholders and users of the databases and publications produced under the subprogramme *Performance measures* 2004-2005: 18,000 online consultations and downloads Estimate 2006-2007: 1,500,000 online consultations and downloads Target 2008-2009: 2,000,000 online consultations and downloads

(b) Enhanced capacity of the Governments of the region to follow up and make progress in the implementation of international agreements and national plans of action derived from the outcome of the World Summit on Sustainable Development and in the implementation of the United Nations Framework Convention on Climate Change and the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States	(b) Increased percentage of participants from ECLAC member States that present reports at the regional implementation meetings organized under the subprogramme *Performance measures* 2004-2005: Not applicable Estimate 2006-2007: 10 per cent of ECLAC member States presenting reports Target 2008-2009: 30 per cent of ECLAC member States presenting reports

External factors

20.73 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that the international community will support and assign priority to the concerns and requirements of ECLAC member States in regard to the need to guarantee environmental sustainability and incorporate the principles of sustainable development in their development strategies. To this end, the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including those deriving from the Millennium Declaration, will be taken into account.

Outputs

20.74 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary resources):

(i) Commission on Sustainable Development: substantive servicing of meetings: Latin American and Caribbean forum on sustainable development or regional implementation meeting, in preparation for the Commission on Sustainable Development (1);

(ii) Regional Meeting of Ministers and High-Level Authorities of the Housing and Urban Development Sector in Latin America and the Caribbean: parliamentary documentation, including the production of technical documents for the Regional Meeting (1);

(iii) Ad hoc expert groups: meeting of experts to consider the lessons learned in implementing policies and instruments that encompass the economic, social and environmental dimensions of sustainable development (1); meeting of experts to examine the dynamics of growth of human settlements in relation to urban and rural land markets (1); meeting of experts to examine the trends in processes that affect sustainable development in Latin America and the Caribbean and their implications for the integration of public policies and institutional adjustments (1);

(b) Other substantive activities (regular budget and extrabudgetary resources):

(i) Non-recurrent publications: study on changes in settlement patterns based on the different urban development processes in the countries of Latin America and the Caribbean (1); study on finance strategies for sustainable development (1); study on finance strategies for sustainable urban development (1); study on syndromes of sustainable development in Latin America and the Caribbean (1); study on advances in

methodologies and in the application of compound indices, and synthetic ways of relating sustainable development indicators (1); study on the characterization and evaluation of externalities in the urban environment (1); study on the economic and environmental implications of relevant international agreements for the countries of the region (1); study on the integration of public policies for sustainable development (1); study on the integration of sectoral policies through strategic environmental evaluations and their possible application in selected countries in the region (1); study on trade strategies for sustainable development (1); report on sustainable development in Latin America and the Caribbean, 2009 (1);

(ii) Technical material: extension of analyses of syndromes of sustainable development to a greater number of countries in the region and identification of syndromes at the regional level (1); updating and upgrading of the database on economic, social and environmental variables and indicators for assessing the progress made towards sustainable development in Latin America and the Caribbean (2);

(c) Technical cooperation (regular budget and extrabudgetary resources):

(i) Advisory services: provision of technical cooperation services to countries of the region, at their request, in relation to methodologies for constructing indicators of advances towards sustainable development and methodologies for preparing syndromes of sustainable development with a view to evaluating the multiple causalities of the problems of sustainability; provision of technical cooperation services to countries of the region, at their request, in relation to public policies and their links to sustainable development, including the development of environmental goods and services markets, and in response to express requests for carrying out evaluations of environmental performance following the Organization for Economic Cooperation and Development methodology; provision of technical cooperation services to countries, at their request, in relation to urban sustainability, public efficiency in the management of human settlements and disaster impact assessment in urban sectors and in the environment;

(ii) Training courses, seminars and workshops: cooperation with governmental and intergovernmental entities, universities, non-governmental organizations and regional and subregional organizations, at their request, in support of training activities in various areas of public policy for sustainable development; cooperation with governmental and intergovernmental entities, universities, non-governmental organizations and regional and subregional organizations, at their request, in support of training activities in sustainable development assessment; cooperation with governmental entities, universities, non-governmental organizations, regional and subregional organizations, at their request, in support of training activities in management, urban and territorial planning and sustainable urban development; distance course on indicators of sustainable development; distance course on the management of sustainable urban development; regional course on indicators of sustainable development; regional experimental workshop on syndromes of sustainable development; regional workshop on the management of sustainable urban development.

Table 20.25 **Resource requirements: subprogramme 8**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	2 816.6	2 908.4	13	13
Non-post	207.7	207.7	—	—
Subtotal	**3 024.3**	**3 116.1**	**13**	**13**
Extrabudgetary	651.1	919.2	1	1
Total	**3 675.4**	**4 035.3**	**14**	**14**

20.75 The amount of $2,908,400 in post requirements, reflecting an increase of $91,800, provides for 13 posts. The increase relates to the delayed impact of one P-2 post established in the 2006-2007 biennium. The amount of $207,700 for non-post requirements provides for other staff costs, consultants and experts, and travel of staff.

Subprogramme 9
Natural resources and infrastructure

Resource requirements (before recosting): $3,038,100

20.76 This subprogramme will be carried out by the Division of Natural Resources and Infrastructure. The programme of work has been formulated by drawing upon subprogramme 9 of programme 17 of the biennial programme plan and priorities for the period 2008-2009.

20.77 The focus of the subprogramme will be on advocacy, applied research and the provision of advisory services and policy recommendations to the Governments of the region and other stakeholders concerned with the sustainable management of natural resources and the provision of public utility and infrastructure services, in particular in relation to energy, water, mining and transport.

Table 20.26 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen the sustainable management of natural resources and the competitiveness of the economies of the region by the transfer to users of efficiencies in the provision of public utilities and infrastructure services.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Strengthened institutional capacity in the countries of the region to formulate and implement public policies and regulatory frameworks to increase efficiency in the sustainable management of natural resources and in the provision of public utilities and infrastructure services	(a) Increased number of countries and academic, regional and business institutions that act upon the technical approaches and recommendations offered by the subprogramme *Performance measures* 2004-2005: 20 countries and academic, regional and business institutions Estimate 2006-2007: 24 countries and academic, regional and business institutions Target 2008-2009: 26 countries and academic, regional and business institutions
(b) Enhanced policy harmonization and coordination and sharing of best practices at the subregional and regional levels on the issues dealt with by the subprogramme	(b) Increased number of decision makers, entrepreneurs and scholars from the countries of the region who consider the subprogramme's contributions to policy harmonization and coordination to be valuable *Performance measures* 2004-2005: 12 decision makers, entrepreneurs and scholars Estimate 2006-2007: 18 decision makers, entrepreneurs and scholars Target 2008-2009: 22 decision makers, entrepreneurs and scholars

External factors

20.78 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) socio-economic and institutional stability will prevail in the region, with no major external shocks or disruptions affecting the priorities of the programme of work; and (b) the international community will support and assign priority to concerns and specific requirements in relation to the sustainable management of natural resources and the provision of public utilities and infrastructure services, in the context of the regional and international development agenda. To this end, the guidelines established by the General Assembly and the Economic and Social Council will be taken into account, together with the internationally agreed development goals, including those deriving from the Millennium Declaration.

Outputs

20.79 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary resources): ad hoc expert groups: meeting of experts to analyse regional experiences in dealing with regulations in the provision of infrastructure services (1); meeting of experts to analyse the experiences of new national legislations and evaluate indicators of the sustainable development of water resources (1); meeting of experts to examine the sustainable management of energy resources, with attention paid to the advances achieved in regulating the efficient use of energy and incorporating renewable energies (1); meetings of experts to consider developments in and the outlook for transport facilitation in Latin America and the Caribbean (2);

(b) Other substantive activities (regular budget):

(i) Non-recurrent publications: comparative study on legislation on renewable energies in selected countries in the region (1); comparative study on oil and gas legislation in selected countries in the region (1); study on the development of emission exchange markets and on the participation of countries of the region in such renewable transactions (1); study on the effects of port reforms on the improvement of the competitiveness of selected countries in the region (1); study on the implementation of transport facilitation programmes in landlocked countries, and their impact on competitiveness (1); study on the participation and positioning of mining resources in the international market (1); study on the performance of maritime services in the light of the new international circumstances (1); study to assess developments in the implementation of rules on transport facilitation arising out of multilateral negotiations and free trade treaties in Latin America and the Caribbean (1); studies on public policies for the sustainable management of water resources (2); studies on the behaviour of energy markets and on the expansion of energy systems and the participation of private investment in those systems (2); two studies to assess public policies, regulatory frameworks and private participation in the provision of public utilities and infrastructure services (2);

(ii) Booklets, fact sheets, wallcharts, information kits: *FAL Bulletin*, a monthly publication on trade and transport facilitation in the countries of Latin America and the Caribbean (24 issues in the biennium) (2); information bulletin on water courses and lakes shared by two or more countries (2); newsletter of the Network for Cooperation in Integrated Water Resources Management for Sustainable Development in Latin America and the Caribbean (2);

(iii) Technical material: updating, maintenance and expansion of the maritime profile database, on maritime transport in the region (1);

(c) Technical cooperation (extrabudgetary resources):

(i) Advisory services: provision of technical cooperation services, upon request, to the Energy and Mines Commission of the Latin American Parliament on subjects relevant to the functions of the Commission and the ministries of mining of the countries of the region; provision of technical cooperation to countries in the region, at their request, in relation to the sustainable management of natural resources and the provision of public utilities and infrastructure services;

(ii) Training courses, seminars and workshops: organization of a regional course on the management of natural resources, designed for public and private officials in

coordination with ILPES; organization of a two-week regional course for public and private officials involved in the provision and management of infrastructure services;

(iii) Field projects: technical cooperation project, to be implemented during the biennium, on the development of the legal and political frameworks for the promotion of renewable energies and energy efficiency programmes, in the context of the development goals deriving from the Millennium Declaration; technical cooperation project, to be implemented during the biennium, on the harmonization of public policies and regulations for infrastructure services.

Table 20.27 **Resource requirements: subprogramme 9**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	3 113.7	2 826.4	14	13
Non-post	211.7	211.7	—	—
Subtotal	**3 325.4**	**3 038.1**	**14**	**13**
Extrabudgetary	761.3	1 253.0	1	1
Total	**4 086.7**	**4 291.1**	**15**	**14**

20.80 The amount of $2,826,400 in post requirements, reflecting a decrease of $287,300, provides for 13 posts. The decrease is the result of the outward redeployment of one P-4 post to subprogramme 4 to strengthen the substantive capacity of the subprogramme. The amount of $211,700 for non-post requirements provides for general temporary assistance, consultants and experts, and travel of staff.

Subprogramme 10
Statistics and economic projections

Resource requirements (before recosting): $4,792,000

20.81 The work under this subprogramme will be carried out by the Statistics and Economic Projections Division. The programme of work has been formulated by drawing upon subprogramme 10 of programme 17 of the biennial programme plan and priorities for the period 2008-2009.

20.82 The subprogramme will focus on strengthening the capacity of the national statistical systems of the region to produce and disseminate the statistical information and indicators needed for the design and monitoring of economic and social policies. To this end, the subprogramme will refine the methodologies in the field of national accounts, statistics and projections and provide technical assistance and training to national statistical offices. Areas of work in the economic field will include the incorporation of new dimensions relevant to the design and monitoring of development policy, as well as the expansion of the time horizon of the models used for analysing alternative scenarios. In the social field, the focus will be on increasing the scope of the measurement of well-being and relative poverty, with special attention to socio-economic vulnerability, exclusion and opportunities. The subprogramme will continue to support and strengthen the activities of the Statistical Conference of the Americas of ECLAC, in particular its efforts to harmonize and coordinate statistics in the context of regional integration schemes.

Table 20.28 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To enhance the production and timely dissemination of statistical information and indicators used in the design and monitoring of economic and social policies in the region.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Modernization of the national accounts of the countries of the region through the incorporation of the new methodological recommendations adopted at the international level in the framework of the System of National Accounts 1993 and their adaptation to the special needs arising from structural changes in the economies	(a) Number of countries in the region regarded by the Statistical Conference of the Americas as having made satisfactory progress in implementing the System of National Accounts 1993 and incorporated satellite accounts, in accordance with international recommendations and their own requirements *Performance measures* 2004-2005: 9 countries in the region having made satisfactory progress Estimate 2006-2007: 12 countries in the region having made satisfactory progress Target 2008-2009: 13 countries in the region having made satisfactory progress
(b) Increased utilization of projections and economic and social indicators compiled and produced by the subprogramme	(b) (i) Increased number of downloads of the economic indicators and projections made available online by ECLAC *Performance measures* 2004-2005: 300,900 yearly downloads (biennium average) Estimate 2006-2007: 537,000 yearly downloads (biennium average) Target 2008-2009: 600,000 yearly downloads (biennium average) (ii) Increased number of visits and queries from external users to the main economic and social databases of the Statistics and Economic Projections Division *Performance measures* 2004-2005: 11,500 visits and queries from external users (monthly average) Estimate 2006-2007: 13,300 visits and queries from external users (monthly average) Target 2008-2009: 15,000 visits and queries from external users (monthly average)

(c) Strengthened capacity on the part of the countries of the region to monitor the fulfilment of the Millennium Development Goals relating to poverty and social well-being and to design better policies for disseminating harmonized indicators, both at the national level and within the United Nations system	(c) Increased number of countries in the region having made satisfactory progress towards the collection of data and the production of Millennium Development Goals indicators *Performance measures* 2004-2005: 14 countries having made satisfactory progress Estimate 2006-2007: 18 countries having made satisfactory progress Target 2008-2009: 20 countries having made satisfactory progress

External factors

20.83 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) socio-economic and institutional stability will prevail in the region, allowing the normal functioning of and progress of work at the national statistical offices; and (b) the international community will continue to support the work of the Statistical Conference of the Americas of ECLAC and the priorities it sets for statistical development in the region, in response to the specific needs and concerns of ECLAC member States in this field. To that end, the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including those contained in the Millennium Declaration, will be taken into account.

Outputs

20.84 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary resources):

(i) Statistical Conference of the Americas: substantive servicing of meetings: Fifth Statistical Conference of the Americas, including the coordination and monitoring of technical cooperation agreements in various areas related to the technical and institutional development of statistics in the region, the preparation of reports on the activities of the ECLAC secretariat and on outputs and advances in statistical development and international cooperation, as well as the preparation of substantive documentation for presentation at the Conference (6); two meetings of the Executive Committee of the Conference, including the preparation of progress reports on the results and outputs of the programme of work defined by the Conference (12);

(ii) Ad hoc expert groups: meeting of experts to analyse alternative methodologies for simulating scenarios for growth in the medium and long term and their potential for identifying the implications of economic and social policy (1); two meetings of experts to analyse advances in the satellite accounts in respect of development priorities in the region (2); meeting of experts to consider new advances in modelling in open economies and their contribution to short-term forecasting (1); meeting of experts to consider the improvement and harmonization of short-term indicator systems in Latin America and the Caribbean (1); two meetings of experts to evaluate the incorporation of new international recommendations in the implementation of the System of National

Accounts and its adjustment to the characteristics of the economies in the region, within the framework provided by the Latin American Network of Experts on National Accounts (2); two meetings of experts to make recommendations for improvements to the harmonization and homogenization of national indicators and their integration into a system for the monitoring in Latin America and the Caribbean of the achievement of the development goals contained in the Millennium Declaration (2); two meetings of experts to make recommendations on promoting technical and methodological improvements to social information systems and household surveys, in addition to broadening the subject matter and geographical areas covered (2); two meetings of experts to promote and analyse the incorporation of the new international recommendations on nomenclature in basic statistics practices for national and foreign trade in goods and services, to be held in cooperation with the Statistics Division of the United Nations Secretariat and the Statistics Department of the International Monetary Fund (2);

(b) Other substantive activities (regular budget and extrabudgetary resources):

(i) Recurrent publications: *Cuadernos estadísticos de la CEPAL*, two issues during the biennium, one analysing and disseminating the results of the 2006 round of international comparisons of purchasing power parities, and one on systematizing national basic statistics on tourism-related activities in the countries of the region (2); *Statistical Yearbook for Latin America and the Caribbean* (2);

(ii) Non-recurrent publications: study on the methodological aspects and implications of the change of base year in national accounts for purposes of intraregional comparability (1); study on the use of purchasing power parities in the measurement and analysis of international competitiveness and poverty (1); studies on macroeconomic projections and trends in productive sectors in Latin America and the Caribbean, based on the main scenarios for the international economy (2); studies on modelling medium and long-term growth scenarios from a sectoral viewpoint, and their quantitative impact on employment trends, with particular attention given to the opportunities and constraints resulting from international integration (2); studies on statistical analysis of the situation of poverty, income equity and distribution, and the dimensions of social well-being in selected countries in the region (2);

(iii) Technical material: maintenance and updating of databases, including the expansion of their historical coverage, the inclusion of new economic, social and environmental topics and the improvement of short-term indicators, thereby improving support for internal and external users and interconnection services, particularly with respect to the economic and social information system of the United Nations (2); maintenance and updating of the databank on input-output matrices and stocks of production factors, including their increased integration into national accounting data and their extension to concepts of social accounting matrices (2); preparation of statistical indicators for the 2008 and 2009 editions of *Social Panorama of Latin America*, in conjunction with the Statistics and Economic Projections Division and the Social Development Division (2); preparation of the statistical summary and economic projections for the *Economic Survey of Latin America and the Caribbean*, 2007-2008 and 2008-2009 editions (2); preparation of the statistical summary and economic projections for the *Preliminary Overview of the Economies of Latin America and the Caribbean*, 2008 and 2009 editions (2);

(c) Technical cooperation (regular budget and extrabudgetary resources):

(i) Advisory services: provision of technical cooperation services to member States and regional bodies, upon request, in relation to household surveys, social indicators and statistics and in the quantification and analysis of situations of poverty as part of the follow-up to the development goals contained in the Millennium Declaration; provision of technical cooperation services to member States and regional bodies, upon request, in the development of systems for monitoring and modelling economic development and the construction of analytical indicators; provision of technical cooperation services to member States and regional bodies, upon request, in the harmonization of basic economic statistics and the implementation of the most recent revised international nomenclature and of the System of National Accounts 1993 and its satellite accounts;

(ii) Training courses, seminars and workshops: cooperation with governmental entities, universities, non-governmental organizations and regional and subregional bodies in support of training activities on topics related to monitoring the achievement of the development goals contained in the Millennium Declaration, and on poverty, income distribution and relevant aspects of social vulnerability;

Table 20.29 **Resource requirements: subprogramme 10**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	4 401.1	4 556.3	25	26
Non-post	235.7	235.7	—	—
Subtotal	**4 636.8**	**4 792.0**	**25**	**26**
Extrabudgetary	779.3	679.4	—	—
Total	**5 416.1**	**5 471.4**	**25**	**26**

20.85 The provision of $4,556,300 in post requirements, reflecting an increase of $155,200, provides for 26 posts. The increase is a net result of: (a) the inward redeployment of one P-3 post from subprogramme 1 to strengthen substantive capacity in the development and dissemination of an updated methodology to measure poverty in the region with an intraregional comparable basis and the further development of socio-economic statistics and indicators to support the preparation of annual in-depth surveys and reports on the progress made in the region towards the attainment of selected Millennium Development Goals; (b) inward redeployment of one General Service (Local level) post from programme support (General Services Section) to strengthen the programmatic support in the receiving subprogramme; and (c) the outward redeployment of one P-2 post to programme support to reorganize and strengthen the structure and capacity of the Human Resources Section. The amount of $235,700 for non-post requirements provides for other staff costs, consultants and experts, and travel of staff.

Subprogramme 11
Subregional activities in Mexico and Central America

Resource requirements (before recosting): $7,712,100

20.86 This subprogramme will be carried out by the ECLAC subregional office in Mexico. The programme of work has been formulated by drawing upon subprogramme 11 of programme 17 of the biennial programme plan and priorities for the period 2008-2009.

20.87 The subprogramme will focus on strengthening the analytical understanding and technical capacity of ECLAC member States in the subregion and promoting cooperation among them in regard to the formulation of strategies and public policies in the areas of poverty reduction and economic and productive development, including the agricultural sector, trade and integration, sustainable energy options and disaster evaluation and risk management. The subprogramme will concentrate on the generation, dissemination and application of innovative knowledge to tackle the development challenges of the subregion and, on that basis, will present public policy options and recommendations to sectoral authorities and other decision makers. The subprogramme will also undertake capacity-building work and promote the organization of specialized forums to share experience, best practices and lessons learned among stakeholders with a view to fostering policy-oriented dialogue on priority issues of the development agenda.

Table 20.30 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To achieve dynamic growth and sustainable, inclusive and equitable development within a robust and democratic institutional framework and to enable the countries in the subregion to fulfil the goals set forth in the Millennium Declaration.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Strengthened understanding and analytical knowledge of ECLAC member States regarding the subregional development agenda and policy options in poverty reduction and economic development	(a) (i) Increased number of member States accessing the services and products of the subprogramme aimed at increasing their analytical understanding of the subregional development agenda and policy options in poverty reduction and economic development *Performance measures* 2004-2005: 10 member States (565 stakeholders from member States) Estimate 2006-2007: 10 member States (620 stakeholders from member States) Target 2008-2009: 10 member States (680 stakeholders from member States) No further increase in the number of member States is possible as all member States are accounted for

	(ii) Increased percentage of member States evaluating as "useful" or "very useful" the products and services of the subprogramme aimed at increasing their understanding in regard to the development challenges of the subregion and policy options in poverty reduction and economic development *Performance measures* 2004-2005: 100 per cent of member States (60 per cent of stakeholders of member States) Estimate 2006-2007: 100 per cent of member States (70 per cent of stakeholders of member States) Target 2008-2009: 100 per cent of member States (80 per cent of stakeholders of member States) No further increase in the number of member States is possible as all member States are accounted for
(b) Increased technical capacities of ECLAC member States in regard to the subregional development agenda and policy options in trade and integration and sustainable development	(b) (i) Increased number of stakeholders accessing services and products of the subprogramme aimed at increasing their technical capacities in regard to the subregional development agenda and policy options in trade and integration and sustainable development *Performance measures* 2004-2005: 415 stakeholders of member States Estimate 2006-2007: 460 stakeholders of member States Target 2008-2009: 500 stakeholders of member States (ii) Increased percentage of stakeholders evaluating as "useful" or "very useful" the subprogramme's products and services aimed at increasing their technical capacities in regard to the development challenges of the subregion and policy options in trade and integration and sustainable development

Performance measures

2004-2005: 60 per cent of stakeholders

Estimate 2006-2007: 70 per cent of stakeholders

Target 2008-2009: 80 per cent of stakeholders

External factors

20.88 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the international community will be responsive to and supportive of the needs and concerns of ECLAC member States, in accordance with the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including those contained in the Millennium Declaration; and (b) socio-economic and institutional stability will prevail in the region with no major disruptions or external shocks.

Outputs

20.89 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of meetings: meeting of the Committee on Central American Economic Cooperation, including the preparation of substantive documentation and a report (1);

(ii) Ad hoc expert groups: meeting of experts to analyse development challenges and opportunities for the countries of the subregion, based on their strategies for integration into the global economy (1); meeting of experts to consider new opportunities and obstacles for the development of the industrial sector in selected countries of the subregion (1); meeting of experts to consider the integration of issues relating to the quality of economic development and its impact on trends in poverty and social vulnerability (1); meeting of experts to consider the issue of rural poverty, its links to production modalities in the rural sector and the impact of natural phenomena (1); meeting of experts to examine the progress made in integration and trade policies in the subregion (1); meeting of experts to examine recent economic trends and the outlook for Central America, and related policy proposals (1); meeting of experts to examine the sustainability of the energy sector in the subregion (1);

(b) Other substantive activities (regular budget and extrabudgetary resources):

(i) Recurrent publications: study on the competitiveness of the industrial sector in selected countries of the subregion (1); study on trends and challenges in the agricultural sector in selected countries of the subregion (1); study on trends in integration and trade agreements in selected countries of the subregion (1); reports on economic developments in the countries of the subregion in 2007 and the outlook for 2008, to be completed in 2008 (10); reports on economic developments in the countries of the subregion in 2008 and the outlook for 2009, to be completed in 2009 (10); studies on recent economic developments and the prospects for the Central American subregion in 2007-2008 and 2008-2009 (2);

(ii) Non-recurrent publications: study on migration and remittances in selected countries of the subregion (1); study on policies for advancing gender equity in selected countries of the subregion (1); study on prospects for the improved integration of selected subregional industrial or service sectors in the international sphere (1); study on successful approaches to overcoming rural poverty through productive activities (1); study on the development agenda and growth in Central America beyond the Dominican Republic-Central America-United States Free Trade Agreement (1); study on the evolution of poverty and social vulnerability in the subregion in the context of progress made towards achieving the development goals contained in the Millennium Declaration (1); study on the impact of disasters and/or vulnerabilities due to climate change on the progress made towards achievement of the development goals contained in the Millennium Declaration in selected countries of the subregion (1); study on the impact of natural phenomena on the agricultural output and incomes of poor people in selected countries of the subregion (1); study on the participation of renewable sources in the energy matrix and their environmental sustainability in selected countries of the subregion (1); study on the relationship between trade and technological change in selected countries of the subregion (1); study on the sustainability of one of the integrated energy markets of the subregion (1); study on trade policy and economic reform in the context of the Dominican Republic-Central America-United States Free Trade Agreement (1);

(iii) Technical material: contributions to *Preliminary Overview of the Economies of Latin America and the Caribbean*, 2008 and 2009 editions: notes on the economies of the countries of the subregion (2); updating and expansion of the database for the agricultural sector of the countries in the subregion (2); updating and expansion of the database of indicators for the assessment of the socio-economic and environmental effects of natural disasters (1); updating and expansion of the database of social indicators of the countries of the subregion (1); updating and expansion of the database of economic statistics and national accounts of the countries of the subregion (1); updating and expansion of the database on the industrial sector and selected service sectors in the countries of the subregion (1); updating and expansion of the database on trade and integration of the countries in the subregion (1); updating of the database on the electric power sector in the countries of the subregion (1); updating of the database on the hydrocarbons sector of the countries of the subregion (1);

(c) Technical cooperation (extrabudgetary resources):

(i) Advisory services: provision of technical cooperation services to countries of the region and other important actors, at their request, in relation to strengthening their capacities for the design and implementation of economic development strategies and macroeconomic policies, including issues relating to fiscal and monetary policy; provision of technical cooperation to countries in the subregion and other relevant stakeholders, at their request in respect of policies to strengthen institutional and technical capacities for poverty eradication, the promotion of social development and gender equity; provision of technical cooperation to countries of the subregion and other relevant stakeholders, at their request, in relation to environmental sustainability and economic efficiency in the energy sector; provision of technical cooperation to countries of the subregion and other relevant stakeholders, at their request, in relation to the development of the industrial and service sectors, including environmental sustainability, competition and the use of instruments for the analysis of competitiveness; provision of technical cooperation to the countries of the subregion and other relevant stakeholders, that request, in relation to the development of the

agricultural sector and rural areas; provision of technical cooperation to the countries of the subregion and other relevant stakeholders, at their request, in relation to integration processes at the hemispheric, regional or subregional level, to trade negotiations and agreements, and to issues of competitiveness, investment and productivity and the corresponding instruments of analysis; provision of technical cooperation to the countries of the subregion and other relevant stakeholders, at their request, in relation to the development and use of risk indicators, and the prevention and mitigation of natural disasters and the assessment of their socio-economic and environmental effects;

(ii) Training courses, seminars and workshops: courses and workshops for the countries of the subregion and other relevant stakeholders, at their request, on the development and use of risk indicators, and the prevention and mitigation of natural disasters and assessment of their socio-economic and environmental effects.

Table 20.31 **Resource requirements: subprogramme 11**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	7 190.1	7 274.8	41	41
Non-post	451.8	437.3	—	—
Subtotal	**7 641.9**	**7 712.1**	**41**	**41**
Extrabudgetary	1 682.6	1 332.0	1	1
Total	**9 324.5**	**9 044.1**	**42**	**42**

20.90 The provision of $7,274,800 for post requirements, reflecting an increase of $84,700, provides for 41 posts. The increase relates to the delayed impact of one P-2 post established in the 2006-2007 biennium. The amount of $437,300 for non-post requirements, reflecting a decrease of $14,500, provides for other staff costs, consultants and experts, and travel of staff. The decrease in non-post resources relates mainly to reduced requirements for ad hoc expert groups due to fewer participants.

Subprogramme 12
Subregional activities in the Caribbean

Resource requirements (before recosting): $5,363,200

20.91 This subprogramme will be carried out by the ECLAC subregional headquarters in the Caribbean, which also serves as the secretariat of the Caribbean Development and Cooperation Committee. The programme of work has been formulated by drawing upon subprogramme 12 of programme 17 of the biennial programme plan and priorities for the period 2008-2009.

20.92 The subprogramme will focus on analytical work to generate public policy options and recommendations for sectoral authorities and other decision makers, and on capacity-building activities at the country level on national accounting and the analysis of macroeconomic, trade and sectoral policies. It will also aim to gradually develop new capabilities related to economic forecasting and modelling. The subprogramme will assist Caribbean countries in their efforts to

implement the Programme of Action for the Sustainable Development of Small Island Developing States and to strengthen national capabilities for the collection of social statistics for monitoring the implementation of the internationally agreed development goals. Efforts will be made to strengthen national capabilities in disaster preparedness and risk reduction strategies by taking advantage of the unique expertise of ECLAC in disaster assessment.

Table 20.32 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen economic and social development, to promote the integration processes among the countries of the Caribbean and to enhance cooperation within the Caribbean subregion with Latin America and with the broader international community.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased knowledge of policymakers, researchers and the general public in the subregion of issues related to sustainable development and integration in the context of the Caribbean Basin	(a) (i) Increased number of participants rating as "useful" the meetings and forums organized by the subprogramme *Performance measures* 2004-2005: 300 participants Estimate 2006-2007: 450 participants Target 2008-2009: 600 participants (ii) Increased number of references in policy documents, academic literature and mass media to ECLAC publications and data on development in the Caribbean Basin *Performance measures* 2004-2005: 150 references Estimate 2006-2007: 200 references Target 2008-2009: 300 references
(b) Improved human resource capacity and technical expertise for economic and social policymaking in the Caribbean	(b) (i) Increased number of participants in training activities organized by the subprogramme who assess the training received as "useful" or "very useful" for their work *Performance measures* 2004-2005: 150 positive assessments Estimate 2006-2007: 160 positive assessments Target 2008-2009: 200 positive assessments

	(ii) Increased number of requests for technical assistance in the Caribbean satisfactorily fulfilled by the subprogramme
	Performance measures
	2004-2005: 98 requests satisfactorily fulfilled
	Estimate 2006-2007: 274 requests satisfactorily fulfilled
	Target 2008-2009: 400 requests satisfactorily fulfilled

External factors

20.93 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) socio-economic and institutional stability will prevail in the region with no major external shocks that could affect the regional development agenda and priorities; (b) the international community will continue to support and assign priority to the integration endeavours in the Caribbean, such as the establishment by 2008 of the Caribbean Single Market and Economy, and the economic partnership agreements with the European Union are also in place; and (c) the Caribbean regional community will continue to improve coordination of economic policies within existing integration schemes and will strive to expand the integration process, with the eventual incorporation of other actors that play a significant role in the subregion.

Outputs

20.94 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary resources):

(i) Caribbean Development and Cooperation Committee: substantive servicing of meetings: meeting of the Monitoring Committee of the Caribbean Development and Cooperation Committee (1); session of the Caribbean Development and Cooperation Committee, involving the preparation of reports and the relevant substantive documentation, to address the progress made in regard to the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States (4);

(ii) Ad hoc expert groups: meeting of experts to discuss issues pertaining to the information society in the Caribbean (1); meeting of experts to discuss risk reduction strategies in the Caribbean (1); meeting of experts to examine the development of environmental technologies in the Caribbean (1); expert group meeting on social marginalization, crime and violence in the Caribbean (1); expert group meeting to examine critical areas in the provision of social services and economic security programmes, in particular for vulnerable population groups (1); expert group meeting to review achievements in implementing major global and regional programmes of action in the area of population and development (1); expert group meeting to review achievements in improving social statistics for measuring and monitoring the progress made towards achieving the Millennium Development Goals (1); meeting of experts to discuss trade integration and

productive restructuring in the Caribbean (1); meeting of experts to examine macroeconomic policy coordination in the Caribbean, with a special focus on fiscal and monetary policy regimes (1);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: *Major Statistical Publications of Caribbean Countries — Abstracts* (1); *Economic Survey of the Caribbean* (annual publication) (2); *Caribbean Development Report* (two issues in the biennium) (2);

(ii) Non-recurrent publications: study on approaches to assessing the development of the information society in the Caribbean (1); study on critical issues in migration, with particular reference to the analysis of remittance flows (1); study on disaster management in selected countries of the Caribbean subregion (1); study on economic modelling in the Caribbean (1); study on energy issues in the Caribbean (1); study on fiscal policy regimes in the Caribbean, focusing on the process of implementing reforms and its failures and successes (1); study on planning for social policies and poverty reduction in the Caribbean (1); study on policies to address social marginalization and to combat crime and violence in the Caribbean (1); study on risk reduction in the Caribbean (1); study on structural changes in the Caribbean, with special emphasis on the linkages between the service sector and the other sectors of economic activity (1); study on the cumulative effects of natural disasters and their development implications for the subregion (1); study on the development of biotechnology in the Caribbean (1); study on the financial resources for investment needed to achieve the Millennium Development Goals (1); study on the impact of new global, hemispheric and regional trade agreements on the Caribbean countries (1); study on the objectives, instruments and transmission mechanisms of monetary policy in the Caribbean (1); study on the progress achieved in implementing the Mauritius Strategy (1); study on the progress made in information and communications for development in the Caribbean (1); study to assess the degree of implementation of various programmes of action in the area of population and development (1); study to identify critical issues in regard to the provision of social security for vulnerable population groups (1); study to identify the linkages between gender equality, poverty and the achievement of Millennium Development Goals (1);

(iii) Booklets, fact sheets, wallcharts, information kits: electronic publication of *Current Awareness Bulletin* (12 issues in the biennium) (2); monthly online publication of the newsletter, *Current Contents* (24 issues in the biennium) (2); publication of the quarterly bulletin *UN Focus on the Caribbean*, covering activities carried out by the ECLAC subregional headquarters for the Caribbean (8 issues in the biennium, in English only) (2);

(iv) Technical material: report on the use of databases of social and gender statistics in the development of policies and programmes (1); contributions to *Preliminary Overview of the Economies of Latin America and the Caribbean*, 2008 and 2009 editions: notes on the economies of the countries of the subregion (2); development of a website for sharing information on gender issues in the subregion (2); preparation of inputs for databases on social statistics located at ECLAC headquarters and for the annual flagship publications *Social Panorama of Latin America* and *Statistical Yearbook of Latin America and the Caribbean* (2); regular updating and improvement of the website and the Caribbean Digital Library database (2); regular updating and maintenance of the economic statistics databases and the framework for modelling and forecasting in the Caribbean (2); regular updating and maintenance of the sustainable development

databases (2); regular updating and maintenance of the trade statistics databases (2); updating and maintenance of the Caribbean social statistical database (2);

(c) Technical cooperation (extrabudgetary resources):

(i) Advisory services: provision of technical cooperation to countries of the region, upon request, with respect to social policies in the region; provision to countries of the region, upon request, of technical cooperation with respect to international collaboration within the Caribbean and between the Caribbean and Latin America and to the working group of associate member countries to support specific initiatives; provision to countries of the region, upon request, of technical cooperation in respect of macroeconomic policy issues, including trade and integration, investment and sectoral policies; provision to countries of the region, upon request, of technical cooperation in respect of policies on information and communication technologies in the region; provision to countries of the region, upon request, of technical cooperation in respect of policies oriented towards promoting environmental technologies in the Caribbean, including disaster preparedness and risk reduction;

(ii) Training courses, seminars and workshops: three-day training course on trade statistics analysis for students of international trade (1); two-day training workshop on economic modelling for researchers and staff of planning institutes, central banks and similar institutions (1); training workshop for national statistical offices to strengthen national capacities in demographic analysis and to ensure the inclusion of standardized gender indicators in the collection of data for the 2010 census (1); one-week training workshops on disaster impact assessment and risk reduction strategies for government personnel involved in disaster assessment and prevention strategies (2); two-day seminar on change management for information specialists (1); two-day workshop on personal knowledge management for senior policymakers in Government institutions (1);

(iii) Field projects: it is expected that a technical cooperation project to enhance the capacities of the countries of the subregion to collect, disseminate and analyse social statistics will be executed during the biennium.

Table 20.33 **Resource requirements: subprogramme 12**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	5 020.3	5 020.3	34	34
Non-post	342.9	342.9	—	—
Subtotal	**5 363.2**	**5 363.2**	**34**	**34**
Extrabudgetary	213.0	735.8	—	—
Total	**5 576.2**	**6 099.0**	**34**	**34**

20.95 The amount of $5,020,300 for post requirements provides for the continuation of 34 posts. The amount of $342,900 for non-post requirements relates to other staff costs, consultants and experts, and travel of staff.

D. Programme support

Resource requirements (before recosting): $37,616,700

20.96 The activities carried out under programme support comprise conference services, library services, management of technical cooperation activities and administration and common services.

20.97 Programme support comprises: (a) conference services, the functions of which relate to the provision of substantive services for the meetings of the intergovernmental organs of ECLAC, the provision of conference services to ECLAC and the publications programme, distribution of ECLAC and United Nations publications; (b) library services, providing information services to ECLAC staff members and external users, the publication of bulletins and bibliographies on a periodic basis and the provision of services to remote users through the Internet, with the ECLAC Library acting as the United Nations depository library in Chile of all official documentation produced by the Organization; (c) management of the ECLAC technical cooperation activities formulated to supplement those funded from the regular budget, with the subprogramme geared towards strengthening and expanding the economic and social research agenda and applying research findings to the advisory services and training provided for the benefit of ECLAC member States; (d) administration and common services, providing the overall management and coordination of administrative services, policy formulation and the establishment of managerial and administrative guidelines at ECLAC, human resources management, financial management, general support services, implementation and administration of the Integrated Management Information System (IMIS), language training and electronic information activities.

Outputs

20.98 During the biennium 2008-2009 the following outputs will be delivered:

(a) *Conference services*. Activities are carried out by the Documents and Publications Division in Santiago and the Editorial, Documents and Conference Services. The main activities relate to: (i) the provision of technical services to the meetings of the policymaking organs of ECLAC and other intergovernmental meetings held under its auspices; (ii) the provision of conference services to the meetings of policymaking organs of ECLAC and other intergovernmental meetings held under its auspices, including translation, interpretation, editing and verbatim reporting; (iii) the publications programme and distribution of ECLAC publications; and (iv) collaboration with the United Nations Sales and Marketing Section in the commercial distribution of United Nations publications;

(b) *Library services*. Library services are provided to ECLAC staff members and external users by the libraries at Santiago and Mexico City. Activities include the publication of bulletins and bibliographies; the provision of services to remote users through the Internet; the United Nations depository library in Chile; the establishment of agreements and cooperation with other libraries in the subregion; the dissemination of the substantive documentation of ECLAC; the processing of external bibliographic resources and information in support of the substantive activities of the Commission in the subregion; answering reference queries; the publication of bulletins and bibliographies on paper and through electronic means; and the daily updating of the section of the ECLAC web page pertaining to the Library;

(c) *Management of technical cooperation activities*. The activities are carried out by the Project Management Unit of the Programme Planning and Operations Division. The ECLAC programme of technical cooperation activities is formulated to supplement those funded from the regular budget. The regular programme of technical cooperation (sect. 22 of the budget) is also managed by the Programme Planning and Operations Division so as to bring

programmatic and substantive coherence to both components of the technical cooperation activities carried out by ECLAC. Both are part of a programme designed with a holistic approach and driven by the same set of substantive and programmatic priorities at the departmental level. The two components complement each other and are shaped by common logical framework models at the subprogramme level. The ECLAC programme is geared towards strengthening and expanding the economic and social research agenda and applying research findings to the advisory services and training provided for the benefit of ECLAC member States. It plays an active role in integrating substantive activities financed from extrabudgetary funds with those financed from the regular budget. It is also aimed at maintaining a mutually supporting balance between substantive research and operational activities. The anticipated outputs during the biennium are as follows:

(i) Publication of reports on the activities carried out by the ECLAC system to support and/or promote technical cooperation among developing countries at the regional, subregional and national levels; institutional arrangements for current technical cooperation activities in developing member States of ECLAC; operational activities carried out in the region to promote interregional cooperation;

(ii) Provision of advisory services to Governments and/or regional institutions in the identification and/or elaboration of technical cooperation programmes and project proposals, to be implemented at the regional, national or interregional level;

(iii) Coordination with the technical cooperation focal points at other regional commissions for the promotion of interregional cooperation activities;

(iv) Consultations with other regional organizations that carry out technical cooperation in Latin American and the Caribbean to identify priorities to be included in the regional programme;

(v) Collaboration with substantive units in the ECLAC system and subregional offices for the preparation and implementation of projects to promote and support the components of technical cooperation among developing countries in the ECLAC programme of work;

(vi) Assistance to Governments in the identification of technical cooperation needs and opportunities and in the preparation of project proposals;

(vii) Preparation of project agreements and proposals in accordance with the operational and financial rules and procedures established by the contributing organization, institution or Government and by the United Nations;

(viii) Preparation of budgets for activities funded from extrabudgetary sources;

(ix) Monitoring project implementation;

(x) Administration of extrabudgetary funds, in close collaboration with the substantive units responsible for the implementation of projects;

(d) *Administration and common services*. The main activities of the Division of Administration are: (i) the overall management and coordination of administrative services, policy formulation, the establishment of managerial and administrative guidelines at ECLAC, and overseeing administrative activities at the two ECLAC subregional headquarters in Mexico City and Port of Spain and the five national offices; (ii) human resources management, comprising the recruitment, placement and career development of staff, staff administration and classification, maintenance of the classification system for General Service posts established under administrative instruction ST/AI/410, the internship programme, medical

and employee assistance, general advice and individual counselling; (iii) financial management and control through the establishment of procedures for the control and maintenance of regular budget and extrabudgetary funds, implementation of financial regulations and rules and financial reporting and accounting, including treasury services; (iv) general support services, including communications and transportation, procurement, facilities management and maintenance, and archives and records management; (v) planning and coordinating the implementation and administration of IMIS in the ECLAC system; (vi) language training at all ECLAC duty stations (excluding training activities funded centrally and directed by the Office of Human Resources Management); and (vii) the electronic information activities carried out by the Electronic Information Section, in consultation with the ECLAC Information Management Committee, the main activities of which are to advise the Executive Secretary on policy formulation for the automation processes at ECLAC, including the allocation of material and financial resources; providing technical advice and support services to substantive areas and ensuring the appropriate functioning of the ECLAC automation platform, including the website, Internet, communications and IMIS services; and supervising the maintenance of the computer hardware of ECLAC and ensuring the security of its information systems.

Table 20.34 **Resource requirements: programme support**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	26 917.8	26 369.1	193	190
Non-post	11 525.4	11 247.6	—	—
Subtotal	**38 443.2**	**37 616.7**	**193**	**190**
Extrabudgetary	863.2	733.2	10	10
Total	**39 306.4**	**38 349.9**	**203**	**200**

20.99 The amount of $26,369,100 in post requirements, reflecting a decrease of $548,700, provides for 190 posts. The decrease is the net result of: (a) the outward redeployment of one P-3 and one General Service (Local level) post from administration (overall management) to executive direction and management to combine programme budgeting with the strategic planning functions; (b) the outward redeployment of one General Service (Local level) post from administration (general services) to subprogramme 10 to strengthen programmatic support; (c) the outward redeployment of one P-3 post from programme support (Financial Services Section) to subprogramme 5 to increase substantive capacity; (d) the inward redeployment of one P-2 post from subprogramme 10 to programme support to reorganize and strengthen the structure and capacity of the Human Resources Section; (e) the abolition of one P-2 post for building management and maintenance services under administration (general support services); (f) the abolition of one General Service (Local level) post under administration (general support services); (g) the proposed establishment of one National Officer post as Chief of Maintenance under administration (general support services), reflecting the need for the incumbent to have the requisite experience, knowledge of local practice in the sphere of facilities management, building codes and construction issues and to possess national certification; and (h) the proposed establishment of one National Officer post as Medical Officer, reflecting the need for the

incumbent to have the requisite experience in local practices, knowledge of the medical facilities at the duty station and national certification to practise, thereby providing the best services and support to the staff of ECLAC.

20.100 The amount of $11,247,600 for non-post requirements includes resources for other staff costs; travel of staff; contractual services (including language teachers); general operating expenses, comprising, inter alia, rental and maintenance of premises etc.; supplies and materials; and acquisition and replacement of equipment, furniture and vehicles.

Table 20.35 **Summary of follow-up action taken to implement the relevant recommendations of the oversight bodies**

Brief description of the recommendation	*Action taken to implement the recommendation*
Advisory Committee on Administrative and Budgetary Questions (A/60/7 and Corr.1)	
The Advisory Committee notes with satisfaction that the number of videoconferences increased by 60 per cent, from an average of 22 per month in 2004 to an average of 35 per month in 2005. The Committee was informed that this had significantly improved coordination with the subregional offices. The Committee welcomes this progress and notes that the resources requested for travel of staff have decreased slightly, by $20,300, or 1.3 per cent. The Committee expects that the increased use of videoconferencing will have a more significant impact on travel requirements in the coming biennium and requests ECLAC to report on progress in this area in the proposed programme budget for the biennium 2008-2009 (para. 68).	The increased use of videoconferencing as a communication tool continues to enhance coordination and has ensured the greater participation of staff members in discussions of programmatic importance. While the use of videoconferencing has produced marginal savings in travel costs, it has definitely enhanced coordination with the field. Efforts to reduce travel requirements through the adoption of strict economy measures and negotiation with airlines are ongoing. A reduction of $25,400 is estimated for the biennium 2008-2009. In 2006, the number of videoconferences was 307, compared to 151 in 2004 and 258 in 2006, demonstrating the increasing use of this tool.
On a related matter, the Committee notes an increase of $155,000 for communications costs, due in part to the increased use of videoconferencing resulting in long-distance charges. In this regard, the Committee urges ECLAC to contain costs through better use of the available information and communication technology infrastructure (para. V. 69).	ECLAC has made significant efforts to contain costs through the productive use of information and communication technology infrastructure and efforts to utilize low-cost service providers. A reduction of $233,500 in the resources required for communications is anticipated in the biennium 2008-2009.
The Advisory Committee notes that at $19,285,400, the overall level of extrabudgetary resources for the 2006-2007 biennium is showing a projected decrease of $2,480,100 at this stage. However, even though the funding from the United Nations Development Programme and the United Nations Population Fund has decreased, it has not been withdrawn	ECLAC has continued to make significant fund-raising efforts. However, a slight decrease in the extrabudgetary resources available is foreseen for the biennium 2008-2009. This is mainly due to (a) the upcoming finalization of two major projects funded by the European Commission and (b) the difficulties encountered with donors (most notably

Brief description of the recommendation	*Action taken to implement the recommendation*
completely, as is the case in some other commissions ... The Committee urges ECLAC to vigorously pursue its fund-raising efforts and to report on the progress in this area in the proposed programme budget for the biennium 2008-2009 (para. V. 70).	international organizations and regional development banks) when the contract terms of these partners are contrary to the financial rules of the United Nations. Despite efforts to develop standard agreements, ECLAC has been unable to overcome some of the difficulties encountered. On the other hand, ECLAC has managed to establish cooperative relationships with new donors (e.g., Secretaria General Iberoamericana, Ibero-American General Secretariat, Agencia Española Internacional de Cooperación and Swedish International Development Cooperation Agency) and it is expected that these will result in future partnerships which will mobilize additional extrabudgetary resources.
Board of Auditors (A/61/5, vol. I, chap. II)	
The Board noted that refunds to donors of $598,332 pertaining to accounts of ECLAC were offset from voluntary contributions income instead of being presented as a separate line item after the net excess (shortfall) of income over expenditure. The closing instructions from the Accounts Division for the preparation of the financial statements for the biennium 2004-2005 emphasized that the new general ledger account (Refund to Member States and donors) should be used to account for such refunds and closed to the fund balance at the end of the financial period (para. 71).	Refunds to donors are being reported as a separate line item after the net excess (shortfall) of income over expenditure. Financial statements as at 31 December 2006 show refunds to donors of US$ 118,115.
There was no record of property accountability of staff owing to non-issuance or renewal of personnel property receipts (... ECLAC in Trinidad and Tobago, ECLAC in Mexico ...) there was misclassification of property items/special items/group items — furniture (... ECLAC in Trinidad and Tobago, ECLAC in Mexico ...) (para. 114 (c)).	The ECLAC office in Port-of-Spain has issued and/or updated personal property receipts through the assignment of equipment forms. This exercise is carried out on an annual basis. The ECLAC office in Mexico initiated a property accountability recording procedure in June 2006, whereby custody slips for signature were prepared for the items assigned to staff members. A circular explaining the process was sent to all staff members. The responsibility for equipment for common use has been assigned to the General Services Unit.

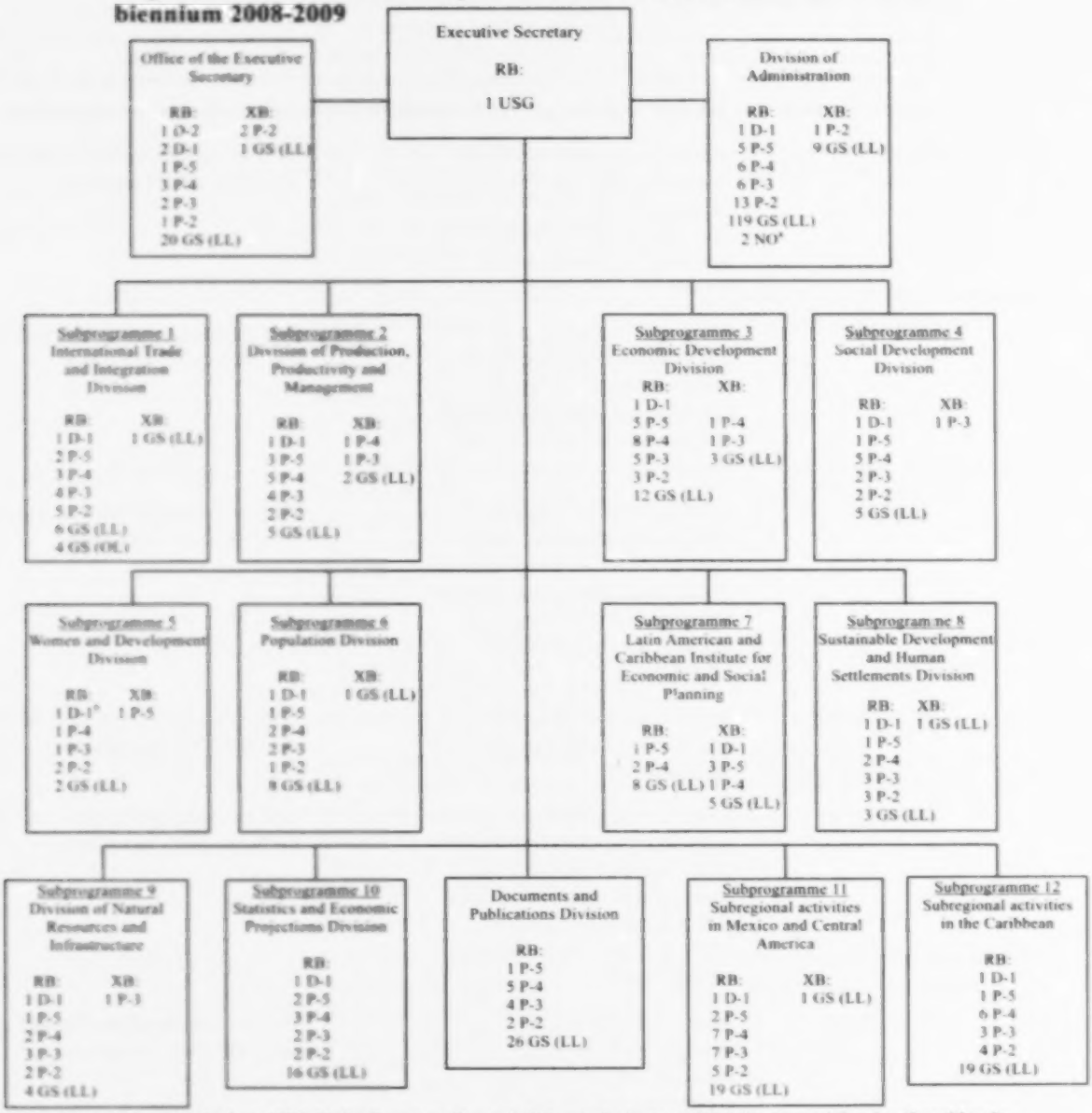
Brief description of the recommendation	*Action taken to implement the recommendation*
	The ECLAC office in Port-of-Spain (with the support of the Receiving and Property Control Unit in Santiago) has taken action to classify properly non-expendable property in accordance with administrative instruction ST/AI/ 2003/5.
... items for disposal or unserviceable items of property were not monitored, as evidenced by misclassification, non-reconciliation of the records of the Facilities Management Service with the offices and non-reporting of items for disposal (... ECLAC in Trinidad and Tobago ...) (para. 114 (d)).	The issue has been addressed. The ECLAC office in Port-of-Spain has submitted three cases to the Local Property Survey Board in Santiago for writing off furniture and equipment. Two cases are still pending.
The Board [recommends] that the Administration ensure that substantive offices submit progress reports for ongoing projects and terminal reports for completed projects in a timely manner and that ECLAC maintain project expenditures within the authorized allotments (paras. 184 and 186).	Substantive offices are submitting progress and terminal reports within the deadlines established donors. ECLAC executing divisions and the Administration are using the Project Tracking system (PROTRACK) linked to IMIS to check on the availability of funds and thereby avoid exceeding the authorized allotment.
At ECLAC, recorded as ex gratia payments were compensation awarded to a staff member who won an appeal regarding termination of service ($76,000) and compensatory payments to staff members who won appeals on irregularities in the appraisal system and post classifications ($26,744); these should have been recorded under termination indemnity and compensatory payments. ECLAC commented that use of object code 1082 (ex gratia payments) was allowed by the certifying officer on the assumption that the expenditure qualified as such. This was considered an error of judgement and not an intentional oversight. ECLAC agreed to review closely the usage of object codes in the future (paras. 222-223).	The audit recommendation was accepted and implemented. Effective 1 January 2006, this type of expenditure has been recorded under termination indemnity (object code 1053).
While the Board took note of the Organization's efforts to improve this stage of the procurement process, continuing problems have persisted during procurement planning. Requisitions by the various offices at Headquarters and by field offices are made on an as-needed basis, which implies the lack of an annual procurement plan (ECLAC in Mexico, ECLAC in Trinidad and Tobago ...) (para. 516).	In 2006, the ECLAC office in Port-of-Spain started to develop procurement plans to guide the procurement process. In 2006, the ECLAC office in Mexico started to prepare annual procurement plans to manage the procurement process.

Brief description of the recommendation	*Action taken to implement the recommendation*
At offices away from Headquarters, several contracts and/or purchase orders were awarded to vendors which were not registered (ECLAC in Mexico ...) The Board recommends that the Administration deal only with suppliers duly listed in the roster of vendors to protect the interests of the United Nations, and comply with the provisions of the United Nations Procurement Manual in regard to vendor selection (paras. 539-540).	The ECLAC office in Mexico has implemented a vendor registration process and maintains a database of registered vendors. Purchase orders and contracts are processed only with registered vendors.
The Board noted that several purchase orders were prepared and issued by ECLAC in Trinidad and Tobago after the goods had been delivered or the services rendered, including orders sent in 2004 for deliveries dating back to 2001 and 2002 (para. 543).	This practice ceased in 2005. All purchase orders are issued prior to the receipt of goods and services.
At ECLAC in Trinidad and Tobago, there were cases of advance payments being made without documented reasons that supported the claim (para. 544). The Administration agreed with the Board's recommendation that it comply with established procedures for the procurement of goods and services (para. 546).	No advance payments to suppliers are made by the ECLAC office in Port-of-Spain. Suppliers which propose such terms of payment are informed of the United Nations policy and in most cases the requirement for advance payment is waived. There are a few instances of low-value contracts where the suppliers are unwilling to release goods and be paid at a later stage. In such cases, cheques are issued and released simultaneously with the delivery or collection of goods.
There was no common roster of consultants as each division or department maintained its own list (... ECLAC in Mexico ...) or there was no roster at all (... ECLAC in Santiago ...) (para. 652 (a)).	The ECLAC office in Mexico has a common roster of consultants and contractors, which has been available on the Intranet since June 2005. Complete documentation supporting the selection of each contractor or consultant (including a description of skills, prior engagements and experience) is provided on the roster.
Consultants and contractors were allowed to commence work prior to the approval of their contracts (ECLAC in Santiago ...) (para. 652 (c)).	A circular was sent to all staff on 27 April 2006 establishing clearly the standards expected of contract requests, so that no consultants or contractors are allowed to commence work prior to approval. Since June 2006, ECLAC has maintained a strict standard of no retroactive approval of contracts. To ensure that complete terms of reference are included in all contract requests, clear templates and guidelines have been designed and are used by all units.

Brief description of the recommendation	*Action taken to implement the recommendation*
The terms of reference … in several cases did not form part of the consultant contracts (… ECLAC in Trinidad and Tobago …) (para. 652 (e)).	Terms of reference are now either an integral part of or attached to all contracts issued by the ECLAC office in Port-of-Spain to consultants or individual contractors. All staff members involved in the preparation of requests for consultants or contractors have been made aware of this requirement and such requests are routinely checked for compliance. The terms of reference generally provide the following information: background/justification; objectives; delivery dates; methodology for the specific outputs of the assignment; and qualifications needed for the particular assignment.
A forged cheque in the amount of 689,500 Chilean pesos (the equivalent dollar amount was not disclosed by the Administration) was presented for payment on 15 April 2004 at the ECLAC bank account in Chile by unknown persons. There was no financial loss to the United Nations because the forgery was discovered by the bank cashier, who subsequently informed ECLAC of the matter. To minimize the possibility of its recurrence, ECLAC continued to minimize cheque issuance and utilize electronic fund transfers instead (para. 852 (b)).	ECLAC has continued to minimize cheque issuance and utilizes electronic fund transfers instead. The number of cheques issued has dropped from 5,638 in 2003 to 2,255 in 2006 (a 60 per cent reduction). ECLAC has continued strengthening its controls. Memorandums dated 5 July 2005 and 8 June 2006 have been issued with the purpose of providing clear guidelines in regard to the submission of claims, including the completion of forms and the supporting documentation to be presented. No other cases of presumptive fraud have been identified.

Economic Commission for Latin America and the Caribbean

Organizational structure and post distribution for the biennium 2008-2009


Executive Secretary
RB:
1 USG
Office of the Executive Secretary
RB: 1 D-2, 2 D-1, 1 P-5, 3 P-4, 2 P-3, 1 P-2, 20 GS (LL)
XB: 2 P-2, 1 GS (LL)
Division of Administration
RB: 1 D-1, 5 P-5, 6 P-4, 6 P-3, 13 P-2, 119 GS (LL), 2 NO[a]
XB: 1 P-2, 9 GS (LL)
Subprogramme 1 International Trade and Integration Division
RB: 1 D-1, 2 P-5, 3 P-4, 4 P-3, 5 P-2, 6 GS (LL), 4 GS (OL)
XB: 1 GS (LL)
Subprogramme 2 Division of Production, Productivity and Management
RB: 1 D-1, 3 P-5, 5 P-4, 4 P-3, 2 P-2, 5 GS (LL)
XB: 1 P-4, 1 P-3, 2 GS (LL)
Subprogramme 3 Economic Development Division
RB: 1 D-1, 5 P-5, 8 P-4, 5 P-3, 3 P-2, 12 GS (LL)
XB: 1 P-4, 1 P-3, 3 GS (LL)
Subprogramme 4 Social Development Division
RB: 1 D-1, 1 P-5, 5 P-4, 2 P-3, 2 P-2, 5 GS (LL)
XB: 1 P-3
Subprogramme 5 Women and Development Division
RB: 1 D-1[b], 1 P-4, 1 P-3, 2 P-2, 2 GS (LL)
XB: 1 P-5
Subprogramme 6 Population Division
RB: 1 D-1, 1 P-5, 2 P-4, 2 P-3, 1 P-2, 8 GS (LL)
XB: 1 GS (LL)
Subprogramme 7 Latin American and Caribbean Institute for Economic and Social Planning
RB: 1 P-5, 2 P-4, 8 GS (LL)
XB: 1 D-1, 3 P-5, 1 P-4, 5 GS (LL)
Subprogramme 8 Sustainable Development and Human Settlements Division
RB: 1 D-1, 1 P-5, 2 P-4, 3 P-3, 3 P-2, 3 GS (LL)
XB: 1 GS (LL)
Subprogramme 9 Division of Natural Resources and Infrastructure
RB: 1 D-1, 1 P-5, 2 P-4, 3 P-3, 2 P-2, 4 GS (LL)
XB: 1 P-3
Subprogramme 10 Statistics and Economic Projections Division
RB: 1 D-1, 2 P-5, 3 P-4, 2 P-3, 2 P-2, 16 GS (LL)
Documents and Publications Division
RB: 1 P-5, 5 P-4, 4 P-3, 2 P-2, 26 GS (LL)
Subprogramme 11 Subregional activities in Mexico and Central America
RB: 1 D-1, 2 P-5, 7 P-4, 7 P-3, 5 P-2, 19 GS (LL)
XB: 1 GS (LL)
Subprogramme 12 Subregional activities in the Caribbean
RB: 1 D-1, 1 P-5, 6 P-4, 3 P-3, 4 P-2, 19 GS (LL)

Abbreviations: RB, regular budget; USG, Under-Secretary-General; XB, extrabudgetary; GS (LL), General Service (Local level); NO, National Officer; GS (OL), General Service (Other level).

[a] Proposed new post.

[b] Proposed reclassification

Annex

Outputs produced in 2006-2007 not to be carried out in the biennium 2008-2009

A/60/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
Subprogramme 1, Linkages with the global economy, regional integration and cooperation			
20.37 (a)	Meeting of experts to review or examine the repercussions of the growing interdependence of markets on the most vulnerable social groups	1	Will be completed by the end of the 2006-2007 biennium
20.37 (a)	Meetings of experts to review trends in market globalization and their impact in terms of access to markets for products and services exported by the region	2	Will be completed by the end of the 2006-2007 biennium
20.37 (a)	Meeting of experts to examine national trade policies in the light of trends in the system of multilateral trade rules and the development of subregional, regional and hemispheric integration	1	Will be completed by the end of the 2006-2007 biennium
20.37 (b) (i)	Study on new markets for the countries of Latin America and the Caribbean	1	Will be completed by the end of the 2006-2007 biennium
20.37 (b) (i)	Study on the adaptation of the specific regulatory framework of the services sector to the international trade disciplines, with a view to strengthening regulation and supervision in various sectors	1	Will be completed by the end of the 2006-2007 biennium
20.37 (b) (i)	Study on the effects of linkages with the world economy on the national economies with regard to employment, sectoral restructuring and integration of the national production apparatus	1	Will be completed by the end of the 2006-2007 biennium

A/60/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
20.37 (b) (i)	Study on the main changes in the linkages of the economies of the region to the world economy and the recent trends in the structure and dynamics of international trade	1	Will be completed by the end of the 2006-2007 biennium
20.37 (b) (i)	Study on the most significant recent trends in the international economy and their impact on the Brazilian economy, in particular on its trade policies	1	Will be completed by the end of the 2006-2007 biennium
20.37 (b) (i)	Study on the participation of smaller enterprises in international trade, including a comparative analysis of similar experiences in the regions of Asia and the Pacific and Europe	1	Will be completed by the end of the 2006-2007 biennium
20.37 (b) (i)	Study on the interrelationship between the relative mobility of production factors and the institutional level of protection for property rights in the context of regional economic integration	1	Will be completed by the end of the 2006-2007 biennium
20.37 (b) (i)	Annual report on the barriers imposed in United States markets on exports from Latin America and the Caribbean	2	Will be completed by the end of the 2006-2007 biennium
20.37 (b) (i)	Two studies on changes in the law, policies and institutional issues relating to international trade in the countries of Latin America and the Caribbean and their impact on economic integration	2	Will be completed by the end of the 2006-2007 biennium
20.37 (b) (i)	Two studies on the characteristics of selected service sectors in the Latin American and Caribbean countries, with emphasis on linkages between these sectors and the rest of the economy and their effects on job creation and the dissemination of technology	2	Will be completed by the end of the 2006-2007 biennium

A/60/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
20.37 (b) (i)	Two studies on the effects of trends in the information economy on external demand for products and on the production structure in the region, the repercussions of the global trend to create value added on goods and services through intangible assets (information and knowledge), and the capacity of the region to adjust its production structure to the new conditions of international production as a means of enhancing its export competitiveness (one in each year of the biennium)	2	Will be completed by the end of the 2006-2007 biennium
20.37 (b) (iii)	Updating the transport statistics system for the countries of the Asociación Latinoamericana de Integración, where the original data are generated	2	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
	Subtotal	**21**	
Subprogramme 2, Production and innovation			
20.42 (b) (ii)	Study on the characterization and location factors of rural employment in service-related activities	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.42 (b) (ii)	Study relating to changes in service activities in countries in the region	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.42 (b) (ii)	Study on capacities for design and implementation of regulatory policies	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.42 (b) (ii)	Study on development policies for reducing rural poverty	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.42 (b) (ii)	Study on human capital development and knowledge	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium

A/60/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
20.42 (c) (ii)	Organization of training workshops, in conjunction with government bodies and private entities of countries that request it, on the use of the CAN (Competitive Analysis of Nations) software	1	Will be completed by the end of the 2006-2007 biennium. No further requests are expected
	Subtotal	**6**	
Subprogramme 3, Macroeconomic policies and growth			
20.47 (a)	Meeting of experts to consider the implications of the different exchange rate regimes in the region	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.47 (a)	Meeting of experts to consider economic growth and development in Latin America and the Caribbean	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.47 (b) (ii)	Study on the interrelations between governance and development in Latin America and the Caribbean	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
	Subtotal	**3**	
Subprogramme 4, Social development and equity			
20.53 (a) (i)	Fifth meeting in follow-up to the World Summit for Social Development	10	This meeting was at first postponed and then cancelled by the organizers (the host Government)
20.53 (a) (i)	Regional intergovernmental preparatory meeting for the five-year review of the World Conference against Racism, Racial Discrimination, Xenophobia and Related Intolerance to assess the implementation of the recommendations of the World Conference five years later (2007)	10	Non-recurrent output to be completed as programmed in the 2006-2007 biennium

A/60/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
20.53 (a) (ii)	Meeting of experts to examine the effects of economic reforms and structural adjustments on the socio-economic stratification of selected Latin American and Caribbean countries	1	
20.53 (c) (i)	Provision of technical cooperation services to countries in the region that request them on social reforms and the implementation of integrated systems for the formulation, appraisal and oversight of social projects	1	Project successfully completed
20.53 (c) (i)	Provision of technical cooperation services to the countries that request them on methods for collecting and analysing statistical information for the preparation or updating of diagnostic studies on social issues	1	Will be completed by the end of the 2006-2007 biennium. No further requests are expected
20.53 (a) (ii)	Meeting of experts to examine good practices in the educational reforms under way in the region, evaluate the impact of different actions on equity in educational access and achievement and develop proposals for optimizing the impact of social programmes on equity in the educational sector	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.53 (a) (ii)	Meeting of experts on the contribution of United Nations instruments against organized crime and corruption to the consolidation of human security	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.53 (a) (ii)	Meeting of experts to analyse the recommendations of the Global Commission on Migration	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium

A/60/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
20.53 (a) (ii)	Meeting of experts to examine the sociocultural situation of young people in the region, including the gender perspective and policies for improving this situation through mechanisms for social inclusion	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.53 (a) (ii)	Meeting of experts to analyse issues concerning the situation of Latin American and Caribbean families	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.53 (a) (ii)	Meeting of experts on early warning and prevention of armed conflicts	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.53 (a) (ii)	Meeting of experts to analyse the impact of the segmented quality of formal education and unequal access to connectivity in the intergenerational reproduction of social stratification	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.53 (b) (ii)	Two studies on the situation and proposing recommendations for improving equity in access and educational achievements as part of the *Políticas sociales* series	2	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.53 (b) (ii)	Study on the prevention of illegal drug use in Latin America and the Caribbean, with emphasis on the definition of new criteria and good practices in the field that seek to combine the prevention of such use with the implementation of social integration mechanisms for vulnerable groups	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium

A/60/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
20.53 (b) (ii)	Study on the social situation of indigenous and Afro-descendant groups in countries of the region, with proposals for improving their situation	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.53 (b) (ii)	Two studies on the situation and sociocultural dynamic of young people in countries of the region, including the gender perspective, with proposals for promoting social inclusion of young people	2	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.53 (b) (ii)	Analytical study of the economic and social situation of families in selected countries in the region, from the gender perspective	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.53 (b) (ii)	Analytical study on the changes in the socio-economic stratification of selected countries in the region and their consequences for policies geared towards combating poverty and reducing inequalities	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.53 (b) (ii)	Study on synthesizing the results linked to the methodological and technical aspects of national studies on social stratification in countries of the region	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.53 (b) (ii)	Analytical study on the impact of structural reforms and economic adjustments on social stratification	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.53 (b) (ii)	Study on the impact of unequal access to education and connectivity on the intergenerational reproduction of social stratification	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium

A/60/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
20.53 (b) (ii)	Study on the implementation of the recommendations of the World Conference against Racism, Racial Discrimination, Xenophobia and Related Intolerance five years after its holding, with special reference to the human rights of migrants, displaced populations and sufferers of acquired immunodeficiency syndrome (AIDS)	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.53 (b) (ii)	Study on economic, social and cultural rights, based on case studies of the pre-conflict, conflict and post-conflict reconstruction phases of situations	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.53 (b) (ii)	Study on the vulnerability of civilians in conflict zones as potential victims of trafficking in human beings	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.53 (b) (ii)	Study on the contribution of the United Nations Convention against Transnational Organized Crime and the United Nations Convention against Corruption to the fight against impunity for the violation of economic, social and cultural rights	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.53 (b) (iii)	Development of a methodological tool, in printed or audio-visual form, for the implementation of social programmes from the social capital perspective	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium

A/60/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
20.53 (c) (i)	Provision of technical cooperation services to countries that request them on incorporating the human rights perspective in development policies, the formulation of public policies on early warning and prevention of conflicts and on the international instruments and mechanisms that contribute to human security	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.53 (c) (ii)	Cooperation with governmental entities, universities, non-governmental organizations and regional and/or subregional bodies for the development of at least two training activities relating to assessments and proposals for improving the quality and equity of education in selected countries and the region as a whole	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.53 (c) (ii)	Organization of a training course for governmental and non-governmental groups which execute programmes and projects on poverty in two selected countries in the region, in order to implement a methodological tool for the implementation of social programmes from the perspective of social capital	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.53 (c) (ii)	Organization of a workshop for users of the methodological tool for the implementation of social programmes from the perspective of social capital, with a view to collecting experiences of its application and to perfecting it	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium

A/60/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
20.53 (c) (ii)	Cooperation with governmental entities, universities, non-governmental organizations and regional and subregional bodies for the development of at least two training activities on the situation of illegal drug use in the region and the definition of new criteria and good practices for optimizing the impact of programmes and policies in preventing such use	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.53 (c) (ii)	Cooperation with governmental entities, universities, non-governmental organizations and regional and subregional bodies for the development of at least two training activities on the region's social agenda	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.53 (c) (ii)	Cooperation with governmental entities, universities, non-governmental organizations and regional and subregional bodies for the development of at least one training activity on the situation of indigenous peoples and Afro-descendants in the region and with institutional changes and policies for improving their situation	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.53 (c) (ii)	Organization of two regional courses for public officials, police and armed forces on the electoral, human rights and humanitarian deployment components in peacekeeping missions	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium

A/60/6, paragraph	Output	Quantity	Reason for discontinuation
20.53 (c) (iii)	Execution of technical cooperation projects on issues, such as: vulnerable populations in accordance with the definition of the Millennium Declaration, with special emphasis on children in armed conflict zones; the fight against trafficking in human beings; and the fight against the manufacture of and illicit trafficking in small arms	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
	Subtotal	**55**	
Subprogramme 5, Mainstreaming the gender perspective in regional development			
20.58 (a) (i)	Tenth session of the Regional Conference on Women in Latin America and the Caribbean, including the preparation of reports on the activities of the ECLAC secretariat and the substantive documentation to be presented at the Conference	6	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.58 (a) (iii)	Subregional preparatory meetings for the tenth session of the Regional Conference on Women in Latin America and the Caribbean	1	Will be completed by the end of the 2006-2007 biennium. This is a recurrent output that follows a three-year cycle and is therefore not synchronized with the United Nations biennial budget cycle. It will appear again as a recurrent output in the 2010-2011 biennium
20.58 (b) (ii)	Study on progress made with regard to the status of women in the region in the context of the Mexico City Consensus, the Beijing Platform for Action and the Millennium Development Goals, for presentation at the tenth session of the Regional Conference on Women in Latin America and the Caribbean	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium

A/60/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
20.58 (b) (iv)	Preparation of studies on specific issues which contribute to the incorporation of the gender perspective in the work of the ECLAC system. Topics to be covered include the development of gender indicators in the area of headship of households, social security and the participation of women in decision-making; the development of horizontal and vertical segmentation of the labour market between men and women; and progress made in the region in creating poverty eradication programmes which have the objective of achieving people-centred sustainable development	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
Carried forward from 2002-2003 biennium (A/56/6 (Sect. 19), para. 19.51 (b) (iii))	Study on advances in the equitable distribution of family responsibilities between men and women (priority B)	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.58 (b) (iii)	Information leaflet and brief notes, prepared in collaboration with the Information Services Unit, for distribution at the tenth session of the Regional Conference on Women in Latin America and the Caribbean (second half of 2007)	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
	Subtotal	**11**	
Subprogramme 6, Population and development			
20.63 (a) (ii)	Meeting of experts to consider demographic aspects of poverty	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.63 (a) (ii)	Meeting of experts to consider the use of vital statistics in generating population estimates and in monitoring social programmes	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium

A/60/6, paragraph	Output	Quantity	Reason for discontinuation
20.63 (a) (ii)	Meeting of experts to consider the lessons learned and the best practices linked to the Regional Implementation Strategy for the International Plan of Action on Ageing	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.63 (b) (i)	Technical report on the use of data obtained from the 2000 round of censuses	1	Will be completed by the end of the 2006-2007 biennium
20.63 (b) (ii)	Study on emerging patterns in fertility and in sexual and reproductive health, and their links to poverty reduction	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.63 (b) (ii)	Study on the status of the mortality rate in selected countries in Latin America and the Caribbean	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.63 (b) (ii)	Study on how the situation of older persons in Latin America and the Caribbean has changed pursuant to the Regional Implementation Strategy for the International Plan of Action on Ageing	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.63 (b) (ii)	A study on the ties of emigrants to their countries of origin	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.63 (b) (ii)	Technical report on the quality and completeness of vital statistics in Latin America	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.63 (b) (ii)	Study on the sociodemographic characteristics of makeshift settlements (poor neighbourhoods or slums) in various countries in the region	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.63 (b) (iv)	Methodological report on the preparation of projections for specific populations (urban-rural, economically active and others)	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.63 (b) (iv)	Development of a new version of the computer programme for demographic projections (RUMEM)	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium

A/60/6, paragraph	Output	Quantity	Reason for discontinuation
20.63 (b) (iv)	Methodological report on the procedures for using census data to map and characterize makeshift settlements	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
	Subtotal	**13**	
Subprogramme 7, Planning of public administration			
20.68 (a) (i)	Thirteenth meeting of the Regional Planning Council and of the Conference of Ministers and Heads of Planning of Latin America and the Caribbean (2006)	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.68 (a) (iii)	Meetings of experts to consider such issues as budget policies, public sector management and local development policies	3	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.68 (a) (iii)	Meeting of experts to consider experiences in programme evaluation of the countries in Latin America and the Caribbean	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.68 (b) (ii)	Two studies on assessment methodologies for projects and programmes in specific sectors	2	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.68 (b) (iii)	*ILPES Bulletin* on subjects relating to the subprogramme (average of 4 issues in the biennium)	2	Will be completed by the end of the 2006-2007 biennium.
20.68 (b) (iii)	Electronic information bulletin on the most significant substantive topics of the subprogramme (average of 10 issues in the biennium)	2	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.68 (b) (iv)	Preparation of technical documents and presentations related to the main substantive topics of the subprogramme, in compact disc format (average of 16 in the biennium)	2	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.68 (c) (ii)	International courses on the preparation and appraisal of projects (average of 1 in each year of the biennium)	2	Will be completed by the end of the 2006-2007 biennium

A/60/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
20.68 (c) (ii)	International courses on economic reforms and strategic State management (average of 1 in each year of the biennium)	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.68 (c) (ii)	International courses on specific topics, such as the management and evaluation of public policies, and the financing of social security (average of 2 in each year of the biennium)	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.68 (c) (ii)	International courses on specific topics, such as the management of project implementation, the logical framework methodology and the use of impact assessment indicators (average of 2 in each year of the biennium)	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
	Subtotal	**18**	
Subprogramme 8, Environment and human settlements			
20.73 (a) (iii)	Meeting of experts to consider issues related to the planning and management of human settlements	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.73 (b) (i)	Study on the advances made in sustainable development in Latin America and the Caribbean	1	Will be completed by the end of the 2006-2007 biennium
20.73 (b) (ii)	Study on the advances in the region in the application of the outputs of the World Summit on Sustainable Development (Johannesburg, 2002)	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.73 (b) (ii)	Study on trade policies for sustainable development	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.73 (b) (ii)	Study on the advances made by civil society in sustainable development in the region	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium

A/60/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
20.73 (b) (ii)	Study on the advances made in Latin America and the Caribbean in the implementation of the Habitat Agenda and of the Latin American and Caribbean Regional Plan of Action on Human Settlements	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.73 (b) (ii)	Study on the innovative policies for the sustainable development of human settlements in the region	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.73 (b) (ii)	Study on urban policies, with emphasis on urban financing	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
	Subtotal	**8**	
Subprogramme 9, Natural resources and infrastructure			
20.78 (a)	Meeting of experts to consider the progress achieved in the integration of energy markets in Latin America and the Caribbean	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.78 (a)	Meeting of experts to consider the impact of the provision of infrastructure services and public utilities on the competitiveness of countries in the region, taking into account the situation of landlocked countries	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.78 (a)	Meeting of experts to consider the impact of international agreements on the provision of infrastructure and public utilities	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.78 (b) (i)	Study on the policies and mechanisms adopted to increase the share of renewable energies in the energy grids of the countries in the region	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium

A/60/6, paragraph	Output	Quantity	Reason for discontinuation
20.78 (b) (i)	Comparative study on legislation relating to natural resource management	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.78 (b) (i)	Study on the impact of international agreements and trade liberalization on the provision of infrastructure and public utilities	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
	Subtotal	**6**	
Subprogramme 10, Statistics and economic projections			
20.84 (a) (ii)	Meeting of experts to consider the improvement and harmonization of short-term indicator systems in Latin America and the Caribbean	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.84 (a) (ii)	Meeting of experts to consider the integration of issues relating to science and technology into national accounting practices	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.84 (b) (ii)	Two studies on aspects of income equity and distribution, and the dimensions of social well-being in selected countries in the region	2	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.84 (b) (ii)	Study on the incorporation of issues relating to science and technology into national accounting methods	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.84 (b) (ii)	Two studies on the modelling of economic policy options and their quantitative effects on medium and long-term trends in growth and employment, with special emphasis on the impact of structural changes and the transfer of technological advances to productive processes	2	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
	Subtotal	**7**	

A/60/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
Subprogramme 11, Subregional activities in Mexico and Central America			
20.89 (a)	Meeting of experts to consider specific topics relating to social policy reforms, poverty trends and social vulnerability	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.89 (a)	Meeting of experts to consider changes in the structure of trade in goods and services and the competitiveness of the productive sectors	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.89 (a)	Meeting of experts to consider the relationship between trade, investment and growth in the subregion	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.89 (a)	Meeting of experts to discuss and analyse the evolution and challenges in the agricultural sector	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.89 (a)	Meeting of experts to consider the relationship between the economy and the environment	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.89 (a)	Meeting of experts to consider topics relating to the management of risks associated with natural disasters in the context of the development strategies in selected countries of the subregion	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.89 (b) (ii)	Study on fiscal and monetary policies in selected countries of the subregion, in the context of regional integration	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.89 (b) (ii)	Study on social policy reforms in selected countries of the subregion	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.89 (b) (ii)	Study on changes in the structure of trade in goods and services and competitiveness in selected countries of the subregion	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium

A/60/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
20.89 (b) (ii)	Study on the relationship between trade, investment and growth in selected countries of the subregion	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.89 (b) (ii)	Study on new methods of risk management and agricultural credit in selected countries of the subregion	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.89 (b) (ii)	Study on human capital formation in rural areas of selected countries of the subregion	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.89 (b) (ii)	Study on competition and the environment in selected countries of the subregion	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.89 (b) (ii)	Study on the restrictions and outlook for sustainable development of the energy sector in selected countries of the subregion	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.89 (b) (ii)	Study on natural resources and the Millennium Development Goals in selected countries of the subregion	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.89 (b) (ii)	Study on risk management policies for natural disasters in development strategies in selected countries of the subregion	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
	Subtotal	**16**	
Subprogramme 12, Subregional activities in the Caribbean			
20.95 (a) (i)	Subregional meeting in follow-up to the Latin American and Caribbean Regional Plan of Action on Population and Development and the International Conference on Population and Development	10	Will be completed by the end of the 2006-2007 biennium
20.95 (a) (iii)	Subregional meeting in follow-up to the World Summit for Social Development	1	Will be completed by the end of the 2006-2007 biennium

A/60/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
20.95 (c) (i)	Provision of advisory services to countries of the subregion, upon request, on issues relating to new phases of the implementation of the Programme of Action for the Sustainable Development of Small Island Developing States, including the formulation of national development strategies, the conceptualization of approaches applicable to problem areas and the formulation of project proposals. These services can also encompass topics such as the economic, social and environmental impact of natural disasters in the Caribbean subregion	1	Will be completed by the end of the 2006-2007 biennium
20.95 (c) (i)	Provision of technical cooperation to countries in the subregion, upon request, in areas relating to the contribution of science and technology to sustainable development in the Caribbean	1	Will be completed by the end of the 2006-2007 biennium
20.95 (a) (iii)	Two subregional intergovernmental meetings for the integrated follow-up of the implementation of global commitments undertaken at the international conferences and summit meetings convened in the 1990s under the auspices of the United Nations (International Conference on Population and Development, Fourth World Conference on Women, World Summit on Sustainable Development and Millennium Summit)	2	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.95 (a) (iii)	High-level technical meeting of Caribbean authorities responsible for water resources management	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium

A/60/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
20.95 (a) (iv)	Meeting of experts to consider the fiscal impact of trade liberalization on the Caribbean economies	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.95 (a) (iv)	Meeting of senior statisticians and specialized personnel of data-producing governmental agencies to discuss the ownership and sharing of information	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.95 (a) (iv)	Meeting of experts to consider sustainable development from a human rights perspective and the challenges it represents for the Caribbean small island developing States	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.95 (a) (iv)	Meeting of experts to examine the interrelationships between population and socio-economic development in the Caribbean subregion	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.95 (a) (iv)	Meeting of experts to examine social policies and programmes to address the needs of the most vulnerable population segments in the Caribbean	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.95 (a) (iv)	Meeting of experts to discuss the collection, dissemination and use of social statistics for application in social policy formulation	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.95 (a) (iv)	Meeting of experts to consider gender equality issues	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.95 (a) (iv)	Meeting of experts to consider the implications of hemispheric integration for tourism policies and tourism incentive legislation in the Caribbean	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium

A/60/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
20.95 (a) (iv)	Meeting of specialists to examine the new challenges for the Caribbean in the information field	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.95 (b) (i)	Selected statistical indicators of Caribbean countries (2 issues in the biennium and electronic publication of material)	2	Will be completed by the end of the 2006-2007 biennium
20.95 (b) (ii)	Study on the factors that influence capital market development in the subregion	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.95 (b) (ii)	Study on the relationships between debt accumulation and economic growth in the Caribbean	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.95 (b) (ii)	Study on the implications of trade liberalization for trade performance and competitiveness in the Caribbean	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.95 (b) (ii)	Study on the outlook for tourism-based Caribbean economies	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.95 (b) (ii)	Study on the economic and social impact of the exclusion of the associate member countries of ECLAC from the Free Trade Area of the Americas	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.95 (b) (ii)	Study to analyse changes in gender relations in the subregion	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.95 (b) (ii)	Study to analyse changes in the population structure of the Caribbean countries, with special attention to issues related to ageing	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium
20.95 (b) (ii)	Study on the movement of people as a consequence of the Caribbean Community (CARICOM) Single Market and Economy	1	Non-recurrent output to be completed as programmed in the 2006-2007 biennium